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March 2023 (Nasdaq: GEVO)





# FORWARD LOOKING STATEMENT



Any statements in this presentation about our future expectations, projections, estimates, plans, outlook and prospects, and other statements containing the words "believes," "anticipates," "plans," "estimates," "expects," "intends," "may" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including risks relating to: our Net-Zero 1 Project, RNG and other projects; our financial projections concerning our Net-Zero 1 Project, including, but not limited to, design, capital costs, project revenue, RNG Project EBITDA, Net-Zero 1 Project EBITDA; the status of the engineering work for our Net-Zero 1 Project; our growth plans and strategies; our technologies; Axens technologies; climate smart Ag, the Net-Zero Business System; our ability to obtain and maintain certifications related to our products; our ability to enter into additional contracts to sell our products; the status of our contract discussions and negotiations; memoranda of understanding, discussions and negotiations relating to potential projects; our projected revenues or sales; our ability to perform under current or future contracts; our ability to become profitable; our ability to finance our Net-Zero Projects; and other factors discussed in the "Risk Factors" of our most recent Annual Report on Form 10-K for the fiscal year ended December 31, 2021 and in other filings that we periodically make with the Securities and Exchange Commission. In addition, the forward-looking statements included in this presentation represent our views as of the date of this presentation. Important factors could cause our actual results to differ materially from those indicated or implied by forward-looking statements, and as such we anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this presentation.

# **OVERVIEW OF GEVO, INC. (NASDAQ: GEVO)**



### **Business Overview**

- Headquarters: Englewood, CO
- Founded: 2005
- Number of Employees & Contractors: 99

### **ONE BILLION GALLONS PER YEAR BY 2030**

- **Decarbonize transportation fuels, particularly SAF** integrating climatesmart agriculture, process energy optimization and de-fossilized solutions to provide the foundation for our net-zero footprint
- Drive Growth
  - Take advantage of a scalable supply of raw materials—carbohydrates
  - Technologies work, go big & fast while being responsible and accountable

### **Facilities Overview**

- 1. Corporate Headquarters (Englewood, CO) Executive offices and Laboratories
- 2. Development Facility (Luverne, MN) Capacity to produce 1.5 MMGPY IBA; production-proven in full-scale fermenter system
- 3. Jet fuel and gasoline plant (Silsbee, TX)<sup>(1)</sup> 100,000/GPY of capacity; operating since 2011, producing jet and isooctane for gasoline. Operated in partnership with South Hampton Resources, Inc.
- Net-Zero 1 (Lake Preston, SD) <u>To Be Built</u>, 65MMGPY hydrocarbons and ~695,000lbs/y of high-value nutritional products (35%DM). The hydrocarbons are expected to have a net-zero, life-cycle GHG footprint
- Gevo RNG facility (NW Iowa) Supplied by three dairy farms totaling over 20,000 milking cows. The RNG Project is running and expected to generate approximately 355,000 MMBtu of RNG per year, Currently being expanded to 400,000 MMBTU, which is transported and sold in California.







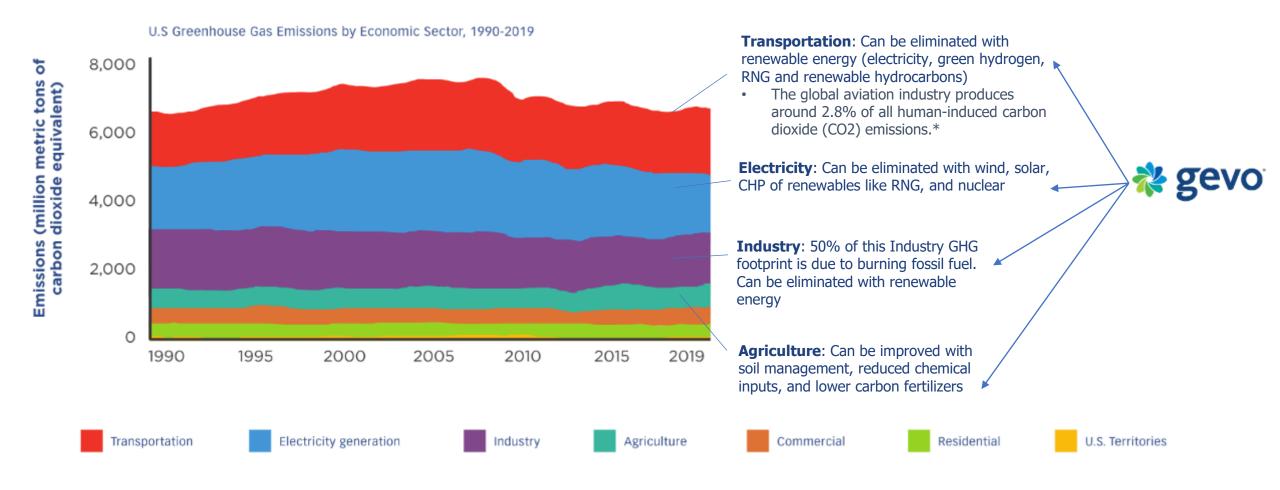




# THE PROBLEM: BURNING OF FOSSIL ENERGY CREATES THE VAST MAJORITY OF GHG EMISSIONS IN U.S.

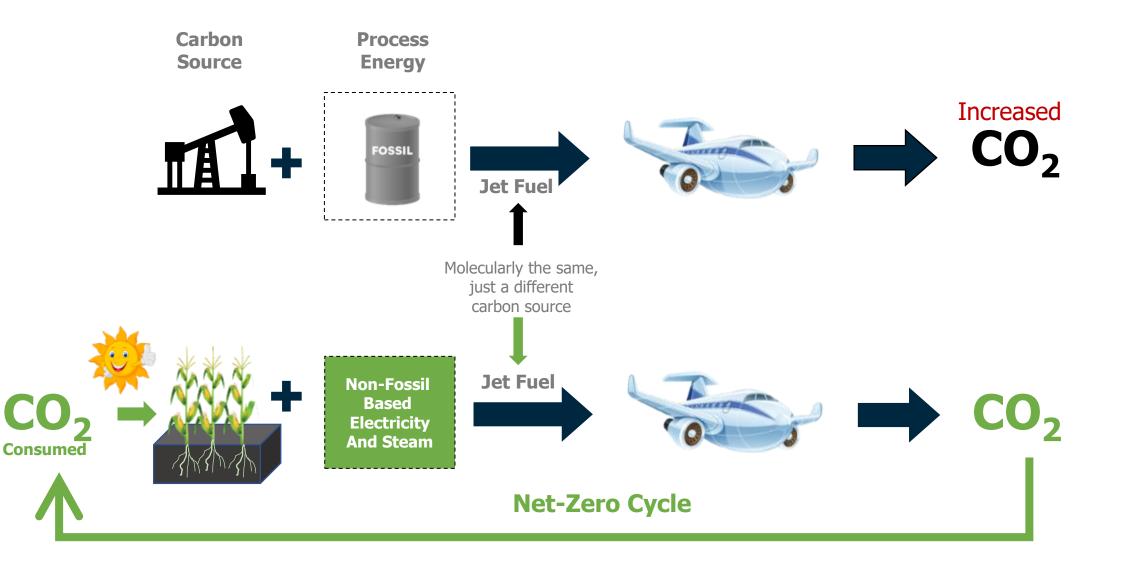


### We can catalyze improvements in agriculture and food production, renewable energy infrastructure and production



# THE SOLUTION: REPLACE THE CARBON SOURCE AND ENERGY SOURCE TO ELIMINATE GHG'S FROM FUELS





# **GEVO IS POSITIONED TO BE A LEADER IN THE SAF MARKET**



### **Goal: Produce one billion gallons per year by 2030**

### Massive and Growing Market Opportunity

Demand for SAF has reached "escape velocity" relative to supply

🗱 gevo

### **Deep Bench with Strong Project Execution Record**

Senior management and project-level teams have built and operated lowcarbon fuel assets for decades Proven Technology and Process

Leveraging proven supply chain, process and products of an existing major US industry to produce SAF

# **DRIVEN MANAGEMENT TEAM WITH UNMATCHED EXPERIENCE**





VP Process Engineering Operations 40 Years of Experience	<ul> <li>Designed and managed project technical aspects for over 20 ethanol projects across the world including multiple simultaneous greenfield projects</li> </ul>	foster wheeler Cargill'	
<i>General Manager &amp; Net- Zero 1 Site Manager</i> <i>35 Years of Experience</i>	<ul> <li>Previously responsible for the design, construction, startup, and operations of several ethanol and biodiesel plants</li> </ul>	ABENGOA @NatureWorks	
Senior Process Engineer	<ul> <li>Experience scaling up multiple cutting-edge, biobased technologies across multiple projects</li> </ul>	ABENGOA WINALUIEVVOIRS	
17 years of experience	<ul> <li>Lead Engineer for Gevo's isobutanol-to-hydrocarbons demonstration plant operating in Silsbee, TX</li> </ul>		

Holds a PhD in chemistry.

(1)

BENEFUEL

# **HIGHLIGHTS OF INDUSTRY 'FIRSTS' DONE BY GEVO**





**2010** First to make renewable AvGas



**2010** First to make fully renewable synthetic butylene rubber



**2011** First to produce alcohol-to-jet (ATJ) and gasoline at Demonstration Plant scale



**2011** First to make fully renewable p-xylene and PET for bottles, films, and fibers



2012

First to prove commercial Isobutanol (IBA) fermentation at scale



2014

First successful demonstration of side by side commercial scale production of ethanol and isobutanol



**2014** First ATJ SAF flights (US Navy Warthog)



**2014** First to alcohol to polymer grade biobased propylene from alcohol

**2015** First to Fly with ATJ made From wood waste, flown by Alaska Airlines



 $(\mathbf{v})$ 

**2016** First to obtain ASTM approval for ATJ



**2017** First commercial sale of renewable premium gasoline



**2017** First ATJ in Australia, 1 million KM flown by Virgin Australia (completed in 2019)



**2018** First ATJ Business Aviation off-take agreement (AvFuel)



First Commercial sale of IBA blended gasoline



**2019** First to receive ISCC+ Global Sustainability Certification for ATJ



**2019** First long-term ATJ, financeable agreement (Delta Airlines)



2019

First to design an integrated net-zero alcohol and hydrocarbons plants with off-the-grid capability



2020

**0** to obtain

First to obtain certification from Roundtable for Sustainable Biomaterials (RSB)



2021

First to do peer reviewed published LCI of ATJ



**2022** First to design a very large scale ATJ plant



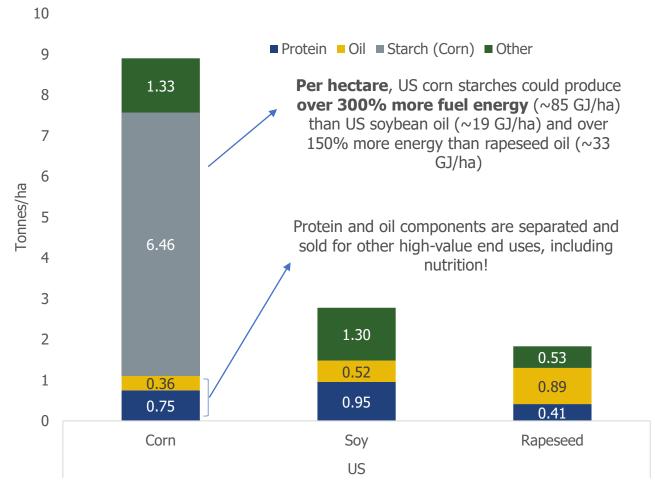
**2022** First to break ground on a Net-Zero Hydrocarbon Facility (Lake Preston, SD)

# WHY CORN? IT PRODUCES CARBOHYDRATES IN ADDITION TO PROTEIN



### Nutrient Yield Per Hectare, Dry Weight of Grain/Seed

Average US Yield, Tonnes/ha, 2019

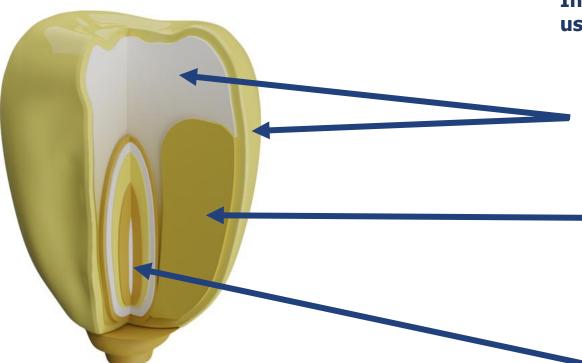


- Maximizing efficiency and scalability by integrating agricultural, food, and energy systems is the driving principle behind Gevo's business systems.
- Gevo separates the oil, protein, and residual starch components of corn – directing each towards it's highest value end use such as food for protein, energy for starch.
- Corn offers a **high yield** and **carbon sequestration potential**, making it a particularly **efficient use of land** when that land is well-suited to corn (i.e. does not require irrigation).
- Gevo projects focus on the productivity and carbon sequestration potential of nearby farms when selecting a location.

Nutrient composition data for soybeans derived from US 2010-2019 average as specified in the 2020 Quality of the US Soybean Crop report from the US Soybean Export Council https://ussec.org/resources/quality-of-the-united-states-soybean-crop-2020/. For corn, values are 2015-2019 averages as reported in the 2020/2021 Corn Harvest Quality report from the US Grains Council https://grains.org/wp-content/uploads/2020/12/2020-2021-USGC-Corn-Harvest-Quality-Report.pdf. For rapeseed, values are 2015-2020 average from the Canada Grain Commission <u>Protein content: Quality of western Canadian canola 2020 (grainscanada.gc.ca)</u>. Crop yields from FAOSTAT and fuel conversion yields from Biograce model version 4d: (www.biograce.net).

# WE MAKE OUR CARBOHYDRATE FEEDSTOCK FROM CORN KERNELS





In our process, we separate each component optimal use:

**Carbohydrates** are used to produce renewable fuels

• Carbohydrates DO NOT PROVIDE NUTRITION -- only calories

**Protein** supplied to the food chain

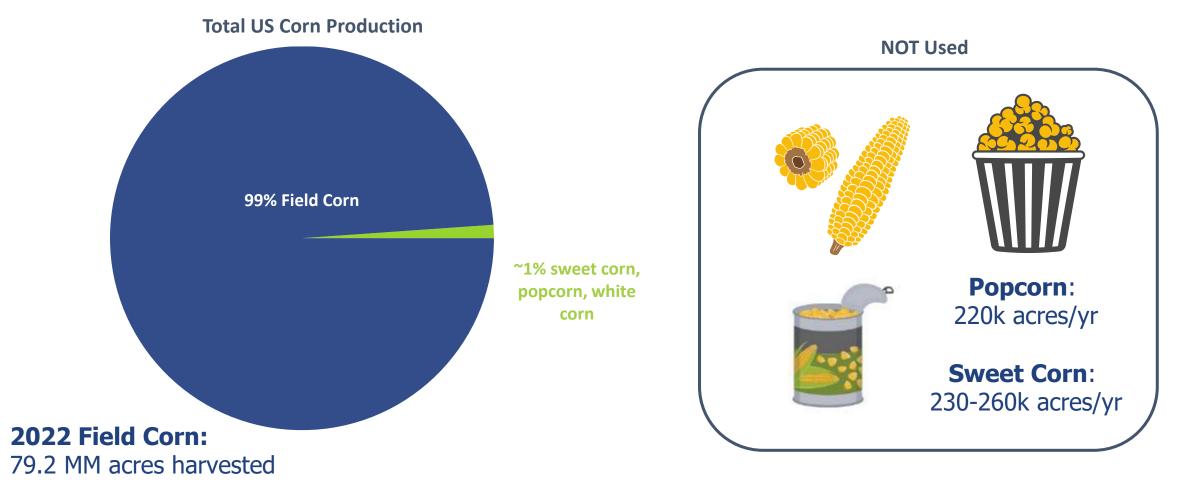
- PROVIDES Nutrition and <u>MUST</u> be supplied to the food chain
- It also is a valuable product and serves as an offset to corn cost

**Oil** can be put back into the open market

- Food chain
- Renewable Diesel
- It also is a valuable product and serves as an offset to corn cost



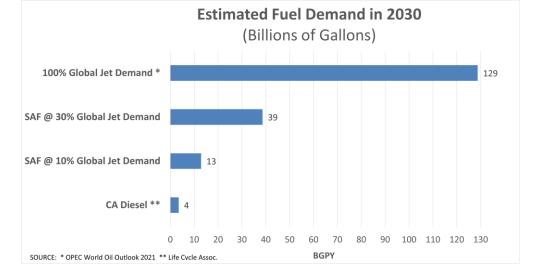
### FIELD CORN ISN'T THE KIND OF CORN PEOPLE EAT DIRECTLY. WE USE IT AS A RAW MATERIAL.



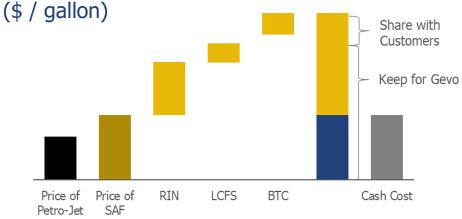
# **DEMAND IS INCREASING FOR SUSTAINABLE AVIATION FUEL**



### **Market Traction** ~\$2.8 Billion Per Year Other Off-Takes<sup>(3)</sup> (~400MGPY) Signed Financeable Off-Takes<sup>(1)</sup> Gasoline Haltermann Carless GI **Kolmar** TRAFIGURA **City of Seattle Jet Fuel** A DELTA American Airlines TITAN **Kolmar** TRAFÍGURA Alaska **BRITISH AIRWAYS** BOMBARDIER NETJET TOTAL FINNAIR SAS IBERIA Aer Lingus 🦑 QATAR 7 virgin atlantic



Pricing Works (Illustrative Example)



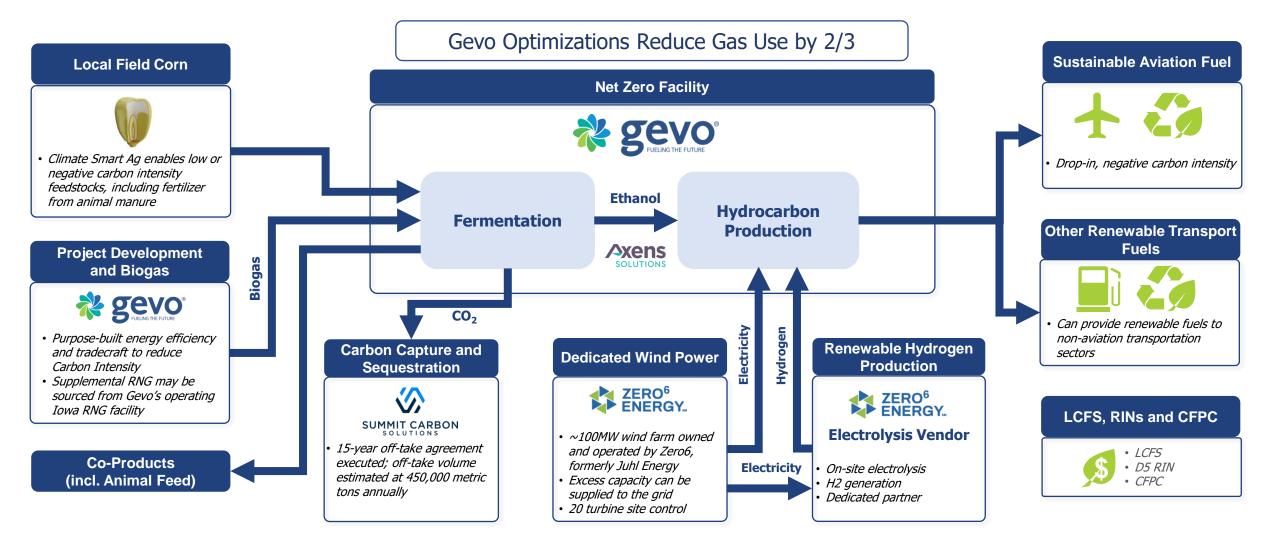
(1) The estimate is based on certain revenue assumptions in the contracts, including the value of certain environmental credits and the sales price of the fuel. This estimate represents the revenue over the entire term of the contracts – AS OF FEB2023

- 2) Calculated as in (1) and represents an estimate of potential outcomes depending on discussions and negotiations. There can be no guarantee that any of these contracts get executed and close. They are being discussed and/or negotiated
- (3) Includes distributors and end customers
   (4) According to Argonne GREET LCA Model

# **NET ZERO FUELS PROCESS FLOW**

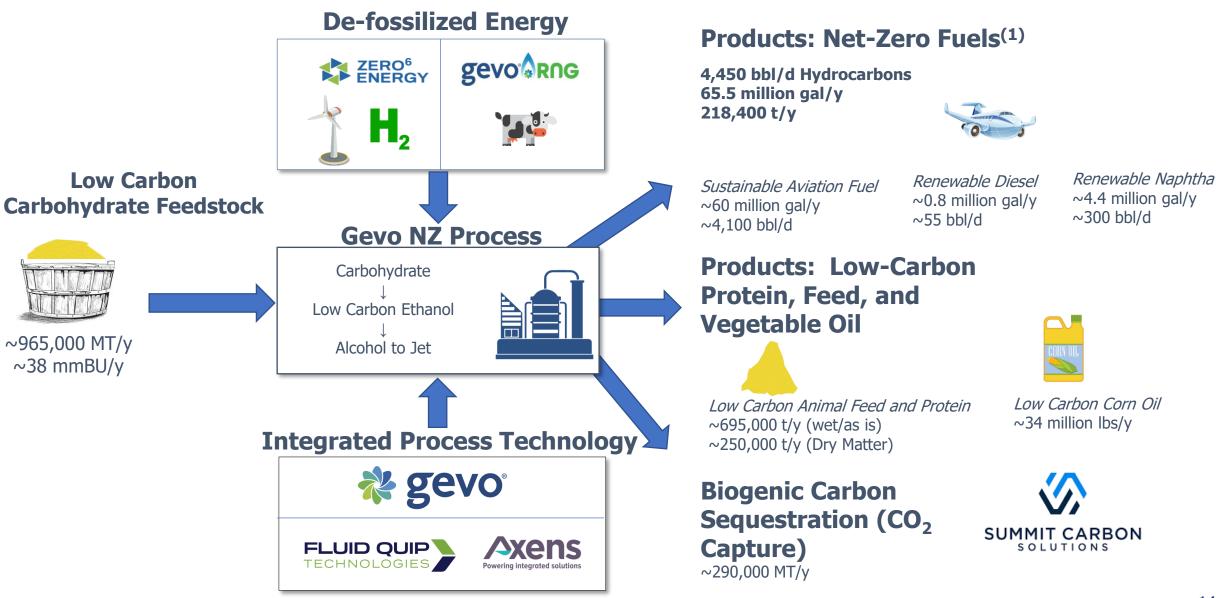


### An "Off-the-Grid" Renewable Protein, Oil, Chemical and Hydrocarbon Plant, designed to minimize emissions



# **NET-ZERO 1: EXPECTED TO BE OPERATING IN 2025**





(1) Per day metrics based on 350 days of operation per year.

(2) Based on 36% dry matter for wet basis, and 88% dry matter for dry basis.

# PATH TO MORE CAPACITY, FASTER



# **Build Greenfield Plants**

- Choose "ideal" site for decarbonization and economics
- Copy NZ1 design
- Several sites in development that are at least as promising as Lake Preston but with favorable characteristics to quickly create scale

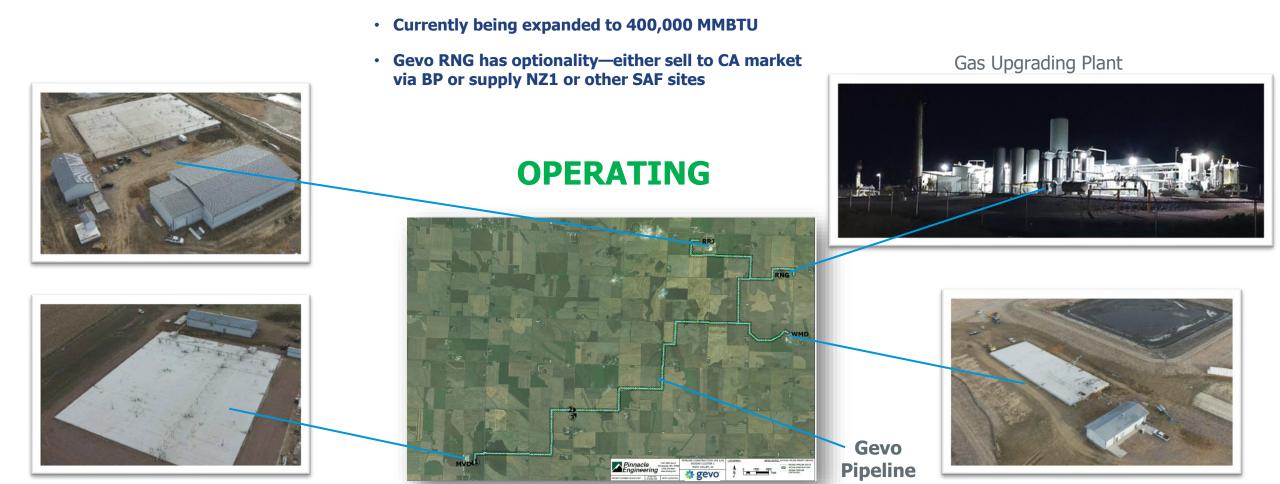
# **Build-out based on existing ethanol capacity**

- We don't have to invest in fermentation and grind
- We'd work with ethanol plant owners to decarbonize their plants
- We'd bring our technology package to optimize ethanol and energy integration for SAF production
- We'd bring the SAF plant (same design as NZ1 SAF plant)

Modified Developer Model will be Required (Gevo would play role of market maker, project developer, and project level equity co-investor)







Capacity of 355,000 MMBTU is among the largest

dairy RNG projects in the US\*

\*Economic Analysis of the US Renewable Natural Gas Industry – December 2021 – The Coalition for Renewable Natural Gas. \*\*RNG Project EBITDA is a non-GAAP financial measure that we define as total operating revenues less total operating expenses for the project.

# TRACKING CARBON ACROSS THE BUSINESS SYSTEM



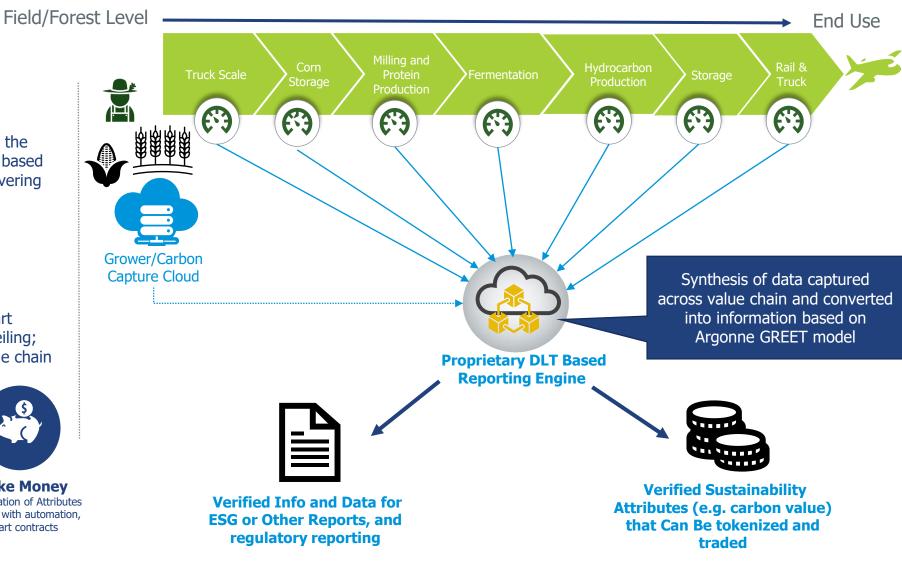
VERITY TRACKING

Gevo controlled JV with Blocksize Capital with the mission of developing and commercializing DLT based technology merged to carbon tracking, and delivering verified sustainability data and tokens



Gevo tentatively selected for Climate-Smart Commodities grant with up to \$30M award ceiling; rewarding farmers for low-CI corn through value chain





# POTENTIAL FOR JET FROM ETHANOL IN US (WITH NO INCREASE OF LAND USE) USING STARCH CARBOHYDRATES



If All Ethanol in US Jet Fuel Use in US SAF Potential by 2040 2022 was Converted into from Ethanol Jet Fuel Low Carbon High Protein Feed Low Carbon High **Protein Feed** 378,000,000,000 lbs/yr 252,000,000,000 lbs/yr ~20 BGPY ~20 BGPY (at 50% Blend) ~36 BGPY (at 50% Blend)





# **2020-2022 FINANCIAL INFORMATION & MILESTONES**



SELECTED	FINANCIAL	INFORMATI	ON	
	- In Millions -			
Fiscal Year	2020	2021	2022	
Period Ended	12/31/2020	12/31/2021	12/31/2022	
Market Capitalization	\$545	\$865	\$450	
Cash & Equivalents <sup>(1)</sup>	\$78	\$476	\$483	
Total Debt <sup>(2)</sup>	\$1	\$67	\$68	
Common Shares Out	128	202	237	

	2022				
Project	Q1	Q2	Q3	Q4	
Net Zero 1	\$10	\$6	\$15	\$9	
Net Zero 2	\$0	\$0	\$0	\$5	
RNG	\$18	\$8	\$7	\$2	
Other	\$3	\$1	\$0	\$0	
Total	\$31	\$15	\$23	\$16	

### **PROGRESS ON KEY DEVELOPMENT MILESTONES**

### Accomplished through year-end 2022

 $\vee$  Close the purchase of the land for NZ1 in Lake Preston, South Dakota

- v Execute NZ1 Carbon Capture and Sequestration agreement
- ✓ NZ1 Wind energy
- √ Green hydrogen

✓ Select NZ1 engineering, procurement, and construction (EPC") contractor

- ✓ Substantial Completion of NZ1 Front-End Engineering Design
- ✓ Break ground and begin site preparation for NZ1 at Lake Preston

### To accomplish through year-end 2023

- ${\bf v}$  Begin ordering long lead equipment for NZ1
- Execute NZ1 lump-sum turnkey EPC contract
- Select NZ1 fabricator for hydrocarbon plant modules
- Complete final negotiations with U.S. Department of Agriculture and initiate
- Gevo's Climate-Smart Farm-to-Flight grant with an award ceiling of up to \$30MM
- Begin receiving Low Carbon Fuel Standard ("LCFS") credits for renewable natural gas ("RNG") production
- Close NZ1 construction financing, including non-recourse debt and equity participation from one or more third parties
- FID for NZ1
- Finalize Net-Zero 2 location and partners

### 1) Includes cash, cash equivalents, marketable securities and short- & long-term restricted cash

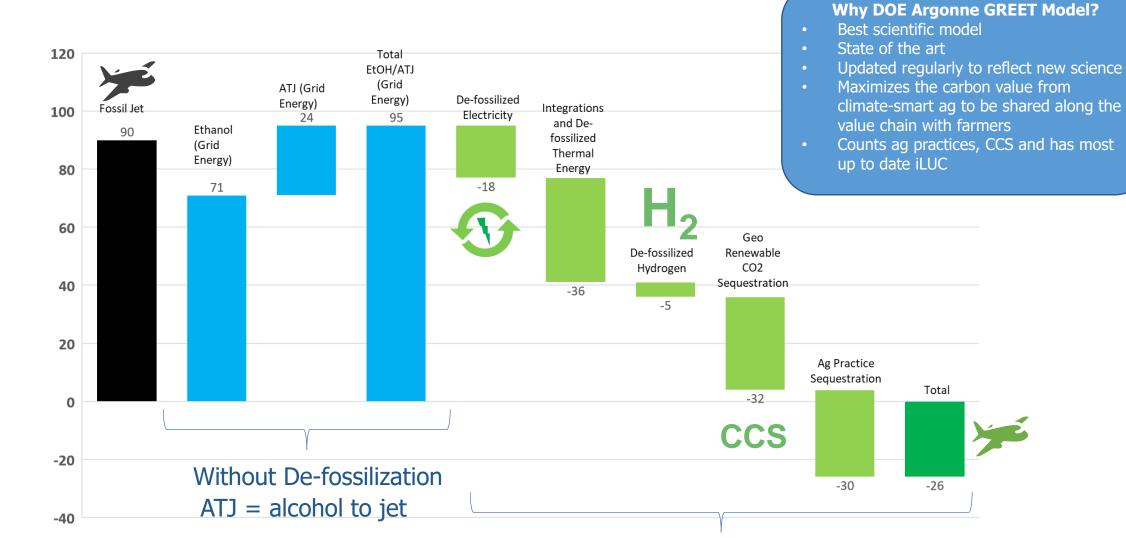
2) Excludes short- and long-term term lease commitments

# **PUTTING IT ALL TOGETHER WITH ARGONNE GREET:** WHAT WE ARE PLANNING TO DRIVE CI DOWN

CI Score

qCO2e/MJ





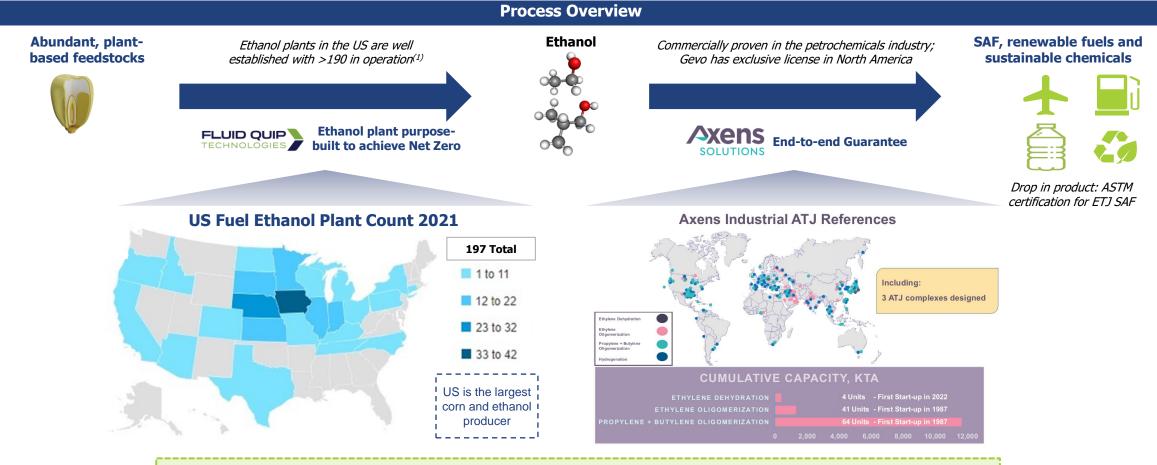
**De-fossilization Potential** 

21

# SUPPLY, PROCESS AND PRODUCTS ARE COMMERCIALLY DEMONSTRATED



### Gevo has an exclusive license to utilize the Axens ATJ technology in North America with an end-to-end guarantee



Each element of the Axens technology is proven and widely-used at commercial scale in the petrochemical industry – Gevo will leverage Axens technology to produce SAF

# Thank you

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