

**Financial Results
for the Year Ended December 31, 2013—(J-GAAP) Consolidated**

February 10, 2014

Company name: Tokai Carbon Co., Ltd.
Listings: Tokyo Stock Exchange, first section
Security code: 5301
URL: <http://www.tokaicarbon.co.jp/>
Representative: Yoshinari Kudo, President and CEO
Contact: Kazuhiko Matsubara, General Manager, Accounting Department,
 Corporate Administration Division
Tel: +81-3-3746-5100
Scheduled dates
Annual shareholders' meeting: March 28, 2014
Commencement of dividend payments: March 31, 2014
Submission of financial statements: March 28, 2014
**Supplementary reference documents to support the
 financial statements:** Yes
**Explanatory meeting to discuss the financial
 statements will be held:** Yes (for institutional investors and
 analysts only)

**1. Consolidated Financial Results for the Year Ended December 31, 2013
(January 1, 2013 to December 31, 2013)**

(Amounts rounded down to the nearest million yen)

(1) Operating Results

(Percentage figures represent year-on-year changes)

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|---------------------------------|-------------|-------|------------------|--------|-----------------|--------|-------------|--------|
| | million yen | % | million yen | % | million yen | % | million yen | % |
| Year ended December 31, 2013 | 100,935 | 2.3 | 1,655 | (71.0) | 3,114 | (51.9) | 1,213 | (39.1) |
| Year ended December 31, 2012 | 98,704 | (5.9) | 5,700 | (45.5) | 6,470 | (36.0) | 1,993 | (67.4) |

Note: Comprehensive Income:
 Year ended December 31, 2013: ¥12,687 million (62.4%)
 Year ended December 31, 2012: ¥7,812 million (196.5%)

| | Net income per share | Net income per share—fully diluted | Return on equity | Ordinary income / Total assets | Operating income / Net sales |
|---------------------------------|-------------------------|--|---------------------|-----------------------------------|---------------------------------|
| | yen | yen | % | % | % |
| Year ended December 31, 2013 | 5.68 | — | 1.0 | 1.8 | 1.6 |
| Year ended December 31, 2012 | 9.34 | — | 1.9 | 3.9 | 5.8 |

Note: Equity method investment gains or losses:
 Year ended December 31, 2013: ¥(6) million
 Year ended December 31, 2012: ¥84 million

(2) Financial Position

| | Total assets | Net assets | Shareholders' equity ratio | Net assets per share |
|-------------------------|--------------|-------------|----------------------------|----------------------|
| | million yen | million yen | % | yen |
| As of December 31, 2013 | 183,427 | 123,232 | 66.0 | 567.19 |
| As of December 31, 2012 | 166,668 | 113,266 | 66.1 | 515.90 |

Note: Shareholders' equity:
 As of December 31, 2013: ¥121,101 million
 As of December 31, 2012: ¥110,170 million

(3) Cash Flow Position

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financial activities | Cash and cash equivalents at end of period |
|------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | million yen | million yen | million yen | million yen |
| Year ended December 31, 2013 | 11,606 | (10,791) | 1,441 | 16,046 |
| Year ended December 31, 2012 | 8,828 | (12,770) | (3,611) | 11,891 |

2. Dividends

| Record date | Dividend per share | | | | | Total dividends paid (full year) million yen | Payout ratio (consolidated) % | Dividends / Net assets (consolidated) % |
|--|--------------------|--------------------|--------------------|----------|-----------|---|----------------------------------|--|
| | End of 1st quarter | End of 2nd quarter | End of 3rd quarter | Year-end | Full-year | | | |
| | yen | yen | yen | yen | yen | | | |
| Year ended December 31, 2012 | — | 4.00 | — | 3.00 | 7.00 | 1,494 | 74.9 | 1.4 |
| Year ended December 31, 2013 | — | 3.00 | — | 3.00 | 6.00 | 1,281 | 105.6 | 1.1 |
| Year ending December 31, 2014 (forecast) | — | 3.00 | — | 3.00 | 6.00 | | 55.7 | |

3. Forecast of Consolidated Earnings for the Year Ending December 31, 2014 (January 1, 2014 to December 31, 2014)

(Percentages represent year-on-year changes for the full year and increase/decrease from the same period of the previous year for the first six months)

| | Net sales | | Operating income | | Ordinary income | | Net income | | Net income per share |
|------------------|-------------|------|------------------|-------|-----------------|--------|-------------|--------|----------------------|
| | million yen | % | million yen | % | million yen | % | million yen | % | yen |
| First six months | 54,000 | 7.1 | 1,600 | 87.2 | 1,300 | (34.7) | 800 | (19.3) | 3.75 |
| Full year | 110,000 | 10.0 | 3,800 | 129.6 | 3,600 | 15.6 | 2,300 | 89.6 | 10.77 |

***Notes**

(1) Changes in significant subsidiaries during the period (that accompanied changes in the scope of consolidation): None

Newly consolidated: ___ company (companies) (name of company)
Excluded from consolidation: ___ company (companies) (name of company)

(2) Changes in accounting policies or estimates and retrospective restatement

- 1) Changes in accounting policies due to revisions of accounting standards, etc.: Yes
- 2) Changes in accounting policies other than item 1) above: None
- 3) Changes in accounting estimates: Yes
- 4) Retrospective restatement: None

(3) Number of shares issued (common stock)

- 1) Number of shares issued at end of the period (including treasury stock):

As of December 31, 2013: 224,943,104 shares
As of December 31, 2012: 224,943,104 shares

- 2) Number of shares held in treasury at end of the period:

As of December 31, 2013: 11,432,175 shares
As of December 31, 2012: 11,393,790 shares

- 3) Average Number of shares during the period

Year ended December 31, 2013: 213,533,885 shares
Year ended December 31, 2012: 213,556,722 shares

Reference: Overview of Non-Consolidated Financial Results

Non-Consolidated Financial Results for the Year Ended December 31, 2013 (January 1, 2013 to December 31, 2013)

(1) Operating Results

(Percentage figures represent year-on-year changes)

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|---------------------------------|-------------|-------|------------------|--------|-----------------|--------|-------------|--------|
| | million yen | % | million yen | % | million yen | % | million yen | % |
| Year ended December 31, 2013 | 59,243 | (4.5) | 2,322 | (0.2) | 5,088 | 22.7 | 2,997 | 105.3 |
| Year ended December 31, 2012 | 62,064 | (4.9) | 2,326 | (50.0) | 4,147 | (21.7) | 1,459 | (54.9) |

| | Net income per share | Net income per share—fully diluted |
|---------------------------------|----------------------|------------------------------------|
| | yen | yen |
| Year ended December 31, 2013 | 14.04 | — |
| Year ended December 31, 2012 | 6.84 | — |

(2) Financial Position

| | Total assets | Net assets | Shareholders' equity ratio | Net assets per share |
|-------------------------|--------------|-------------|----------------------------|----------------------|
| | million yen | million yen | % | yen |
| As of December 31, 2013 | 141,995 | 95,624 | 67.3 | 447.86 |
| As of December 31, 2012 | 131,138 | 89,185 | 68.0 | 417.63 |

Note: Shareholders' equity:
 As of December 31, 2013: ¥95,624 million
 As of December 31, 2012: ¥89,185 million

*Presentation of implementation status for audit procedure

The audit procedure based on the Financial Instruments and Exchange Act does not apply to these Financial Results, and the audit procedure based on the Financial Instruments and Exchange Act had not been completed as of the release of these Financial Results.

*Appropriate Use of Earnings Forecasts and Other Important Information

These materials contain various forward-looking statements and other forecasts regarding performance and other matters. Such statements are based on information available at the time of preparation as well as certain reasonable assumptions. Actual results may differ materially from those expressed or implied by forward-looking statements due to a range of factors. For the assumptions underlying the earnings forecasts presented and other information regarding the use of such forecasts, refer to "1. Analysis of Business Results and Financial Position (1) Analysis of Business Results" on page 6-7.

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*The company intends to conduct an explanatory meeting for investors on the date indicated below.
The documents distributed during that explanatory meeting will be posted on the company website at the earliest possible opportunity.

- Explanatory meeting for analysts: February 14, 2014 (Friday)

1. Analysis of Business Results and Financial Position

(1) Analysis of Business Results

The world economy remained weak but was on an upward trend on the whole during 2013. Although there were effects from the prolonged economic stagnancy in Europe and economic slowdowns in China and other emerging countries, the steady U.S. economy contributed to keeping global economic conditions on track and European economies also began showing signs of recovery in the latter half of the year. Meanwhile, in Japan, the government's economic policies kept the yen on a depreciating trend and caused stock prices to rise and consumer spending to increase. Despite a delayed improvement in its income environment, the Japanese economy was on a moderate upward trend as seen by the recovered strength in capital investment activities and improvement in corporate earnings, backed by demand associated with restoration efforts following the Great East Japan Earthquake and improvement in export conditions.

Under these circumstances, the Tokai Carbon Group took initiatives to strengthen cost competitiveness, reorganize the domestic fine carbon business, mainly to enhance operating efficiency, expand overseas business, promote research and development, etc., during the fiscal year under review, which was the initial year of the Group's three-year medium-term management plan "T-2015," and achieved a certain level of progress. On the other hand, the industries in which the Group's customers operate (e.g., rubber products, steel, semiconductor, IT hardware, and industrial machinery) continued to face challenging operating conditions and experienced a recovery in demand that was generally in the automobile-related segments, while recognizing delays in recovery in other areas.

As a result, consolidated net sales in the fiscal year under review increased 2.3% year on year to ¥100,935 million. In terms of income, the Group worked to reduce costs in all aspects, temporarily suspended operations, applied for an employment adjustment subsidy, and took other measures. However, there was a significant impact mainly from the low operation rate caused by the response to the fall in sales volume and an increase in depreciation expenses associated with facility expansion, although there were positive effects from the weak yen. Consequently, operating income dropped 71.0% from a year earlier to ¥1,655 million, ordinary income decreased 51.9% year on year to ¥3,114 million, and net income came to ¥1,213 million, a year-on-year decrease of 39.1%.

The performance of our principal business segments is as follows:

Carbon Black

Demand in Japan for carbon black has been recovering gradually, primarily because tire production saw an upturn after slumping in the beginning of the year. Demand was strong in Thailand, supported by the growth in automobile and tire production. In China, new car sales by Japanese automakers have also been recovering on the back of favorable demand for automobiles. Meanwhile, although the Ishinomaki Plant resumed full production in June 2012 and the subsidiary in Thailand began operating its expanded facility in December 2012, the business was affected by the rising presence of low-price Chinese products distributed in Japanese and Thai markets, and the sales volume showed only a slight increase year on year. Additionally, sales prices were revised in response to the hike in crude oil prices.

As a result, although net sales in the Carbon Black segment increased 9.6% year on year to ¥44,910 million, operating income fell 48.2% from a year earlier to ¥2,257 million. This was due to a lower operation rate, an increase in depreciation expenses associated with facility reinforcement, and other factors.

Carbon and Ceramics

Graphite Electrodes

Global crude steel production was above the level of the previous fiscal year on the whole, due to increases mainly in China and India. On the other hand, production dropped primarily in North America and Europe. In the segment of electric arc furnace steel, an industry where the Group's customers operate, production fell year on year in regions other than China and Oceania. Under such circumstances, the sales volume of graphite electrodes declined year on year, due mainly to the effects of sluggish demand in the principal regions of demand such as Europe, the U.S. and South Korea and the delayed recovery in demand in Japan. Furthermore, sales prices were weak both in Japan and overseas. As a result, despite the positive effects of the weak yen, net sales of graphite electrodes decreased 4.5% year on year to ¥29,465 million.

Fine Carbon

Overall sales of fine carbon were on a recovery path due to the relatively strong performance overseas, although there was a delay in recovery in Japan. While demand for applications in solar cells was generally slow, signs of recovery began to appear in the fourth quarter due mainly to the progress in inventory adjustments by demanders. Demand for fine carbon products for general industrial applications remained strong from early in the year. Consequently, despite the positive effects of the weak yen, net sales of fine carbon fell 8.8% year on year to ¥12,558 million.

As a result of the above, net sales in the Carbon and Ceramics segment decreased 5.8% year on year to ¥42,024 million, and operating income slumped 95.4% from a year earlier to ¥112 million, due mainly to the effects of a lower operation rate despite the positive effects of the weak yen.

Industrial Furnaces and Related Products

In the IT-related industries, which are the main sources of demand for the Group's products, overall conditions were not strong enough for companies to resume capital investments despite signs of a partial recovery. Consequently, net sales of industrial furnaces, the Group's core products, declined year on year. Although net sales of heating elements and other products increased year on year, supported by the recovery of demand in the electronic components industry and the Chinese glass market, a full-scale recovery has yet to be seen.

As a result, in the Industrial Furnaces and Related Products segment, net sales declined 0.6% year on year to ¥4,213 million; however, operating income surged 118.2% to ¥393 million, mainly due to a decrease in costs related to developed products.

Other Operations

Friction Materials

Sales in the construction machinery markets, the main sources of demand, decreased because demand for use in mining machines has remained weak over a long period of time due to the effects of the worldwide slump in resource prices. As a result, net sales of friction materials declined 0.4% year on year to ¥8,118 million, although sales of friction materials for agricultural and industrial machines increased on the back of strong demand, while sales for two-wheel and four-wheel vehicles were also favorable.

Others

Net sales from property leasing and other businesses surged 128.6% year on year to ¥1,670 million as a result of growth in sales of anode material for rechargeable lithium-ion batteries.

As a result of the above, net sales in the Other Operations segment increased 10.2% year on year to ¥9,788 million; however, operating income fell 92.7% to ¥5 million primarily due to the deterioration in earnings of friction materials.

Outlook for the Year Ending December 31, 2014

Assuming an exchange rate of ¥98 to the U.S. dollar, the Group forecasts 2014 consolidated net sales of ¥111,000 million, operating income of ¥3,800 million, ordinary income of ¥3,600 million, and net income of ¥2,300 million.

Furthermore, the Group forecasts that the balance of cash and cash equivalents at the end of the fiscal year will be approximately ¥10,000 million.

As announced in the "Announcement of Acquisition of Equity in Cancarb (Canadian Carbon Black Producer) and Related Assets" dated January 20, 2014, Tokai Carbon is currently examining the impact on its consolidated earnings forecast for the fiscal year of making Cancarb Limited a subsidiary and will make a timely disclosure should the need to revise the forecast arise.

(2) Analysis of Financial Position

Assets, Liabilities, and Net Assets

1) Assets

At December 31, 2013, consolidated assets totaled ¥183,427 million, an increase of ¥16,759 million from December 31, 2012.

Current assets in the fiscal year under review totaled ¥90,984 million, up ¥4,104 million from the previous fiscal year, reflecting increases mainly in cash and deposits although decreases were recorded mainly in inventories. Fixed assets amounted to ¥92,443 million, an increase of ¥12,655 million from the year before, resulting from rises mainly in tangible fixed assets and increases mainly in investment securities.

2) Liabilities

Consolidated liabilities totaled ¥60,195 million at December 31, 2013, an increase of ¥6,793 million from the previous fiscal year.

Current liabilities were ¥42,385 million, up ¥4,335 million from the end of the previous fiscal year, due to increases mainly in short-term borrowings. Fixed liabilities totaled ¥17,809 million, up ¥2,457 million from the end of the previous fiscal year, owing to increases mainly in deferred tax liabilities, although decreases were recorded largely in long-term debt.

3) Net assets

Consolidated net assets at December 31, 2013 were ¥123,232 million, an increase of ¥9,966 million from the end of the previous fiscal year due mainly to the rise in other accumulated comprehensive income caused by increases primarily in foreign currency translation adjustments and net unrealized gains/losses on other securities.

As a result, at the end of the fiscal year under review, the Group's shareholders' equity ratio was 66.0%, down 0.1 percentage points from December 31, 2012.

Cash Flows

At the end of the fiscal year under review, the Group's cash and cash equivalents totaled ¥16,046 million, up ¥4,155 million from the previous fiscal year. Cash flows and the major sources and uses of cash in fiscal year 2013 are summarized as follows.

1) Cash flow from operating activities

Operating activities provided net cash of ¥11,606 million, an increase of ¥2,778 million from fiscal 2012, mainly due to an increase of revenue resulted from a decrease in inventories.

2) Cash flow from investing activities

Investing activities used net cash of ¥10,791 million, a decrease of ¥1,978 million from fiscal 2012, mainly due to a decrease in purchase of tangible fixed assets despite increases primarily in purchase of investments in capital of subsidiaries.

3) Cash flow from financing activities

Financing activities provided net cash of ¥1,441 million compared to net cash used of ¥3,611 million in the previous fiscal year. This was due primarily to declines in repayment of long-term debt and dividend paid.

Cash Flow Metrics

| Year ended December 31, | 2009 | 2010 | 2011 | 2012 | 2013 |
|--|------|------|------|------|------|
| Shareholders' equity ratio (%) | 67.2 | 66.6 | 64.5 | 66.1 | 66.0 |
| Shareholder's equity ratio at market value (%) | 64.7 | 69.4 | 55.3 | 46.0 | 42.7 |
| Ratio of debt to cash flow | 1.8 | 1.0 | 1.7 | 2.4 | 2.2 |
| Interest coverage ratio (times) | 21.7 | 28.8 | 24.0 | 14.6 | 17.1 |

Notes:

- The above ratios were calculated as follows using consolidated financial statement data.
 Shareholders' equity ratio: shareholders' equity / total assets
 Shareholders' equity ratio at market value: market capitalization / total assets
 Ratio of debt to cash flow: interest-bearing debt / operating cash flow
 Interest coverage ratio: operating cash flow / interest expense
- Market capitalization was calculated by multiplying the Company's year-end closing share price by the number of shares outstanding (net of treasury stock) at year-end.
- Interest-bearing debt was calculated as the sum of all consolidated on-balance-sheet liabilities upon which interest is payable.
- Operating cash flow and interest expense are respectively "net cash provided by (used in) operating activities" and "interest paid" as reported on Consolidated Statements of Cash Flows.

(3) Dividend Policy and 2013-14 Dividends

In the aim of increasing shareholder returns, enhancing corporate value, and strengthening the Group's operational foundation, the Company has adopted a policy of setting dividends based on its earnings status viewed from a medium-term perspective, while also maintaining sufficient retained earnings. The Company retains earnings to fund strategic investments in new businesses, including M&A, invest in improving existing operations' efficiency, solidify its financial condition, and maintain stable dividends.

The Company plans to pay a year-end dividend of ¥3 per share, which is the same as the year-end dividend paid in the previous fiscal year. The year-end dividend will bring the total 2013 dividend, including the interim dividend, to ¥6 per share.

For 2014, the Company plans to pay a total annual dividend of ¥6 per share, consisting of an interim dividend of ¥3 per share and a year-end dividend of ¥3 per share.

2. The Corporate Group

Tokai Carbon group (the “Group”) comprises Tokai Carbon Co., Ltd. (the “Company”), 27 subsidiaries, and 5 affiliates. The principal business fields of the Group, and the respective positions of the Company and its related companies within each of the business fields, as well as information on the linkages of the Company and its related companies with segments, are as follows.

Carbon Black

The Company, Thai Tokai Carbon Product Co., Ltd., and Tokai Carbon (Tianjin) Company Ltd. engage in production and sales of carbon black for use in rubber products, black pigments, and conductive materials.

Tokai Transportation Co., Ltd., operates a general cargo trucking business and a cargo handling business. The Company outsources transportation and packaging of its products to Tokai Transportation.

Carbon and Ceramics

The Company engages in production and sales of artificial graphite electrodes for use in electric arc furnaces for steel production, fine carbon (specialty carbon products), and carbon brushes, as well as in production and sales of other products.

The Company outsources processing of fine carbon and other materials to Tokai Fine Carbon Co., Ltd., and to Oriental Sangyo Co., Ltd.

Tokai Fine Carbon Co., Ltd., also engages in sales of fine carbon and other materials, while Oriental Sangyo Co., Ltd., also engages in production and sales of pencil lead-cores and in other businesses. Tokai Carbon (Shanghai) Co., Ltd. engages in sales of fine carbon. Tokai Carbon (Dalian) Co., Ltd. is responsible for processing and distribution of fine carbon products. Tokai Carbon Electrode Sales Inc. and Tokai Carbon Electrode Sales LLC engage in sales, etc., of graphite electrodes. Tokai Carbon U.S.A., Inc. and MWI, Inc. engage in production and sales of fine carbon. Tokai Erftcarbon GmbH engages in production and sales of graphite electrodes, while Tokai Carbon Europe GmbH, Tokai Carbon Europe, Ltd., Tokai Carbon Italia S.R.L., Svensk Specialgrafit AB, and Tokai Carbon Deutschland GmbH engage in businesses related to fine carbon.

Furthermore, as a joint venture, Tokai Carbon Korea Co., Ltd. engages in production and sales of fine carbon, while SGL Tokai Carbon Ltd., Shanghai engages in processing and sales of graphite electrodes, and SGL Tokai Process Technology Pte. Ltd. engages in businesses related to impervious graphite.

Industrial Furnaces and Related Products

Tokai Konetsu Kogyo Co., Ltd., engages in production and sales of industrial furnaces, gas furnaces, silicon carbide, alumina refractory materials, insulating firebrick, silicon carbide heating elements, and ceramic resistors. Tokai Konetsu Engineering Co., Ltd., Shanghai Tokai Konetsu Co., Ltd., Tokai Konetsu (Suzhou) Co., Ltd., and Heisei Ceramics Co., Ltd., also engage in the business field of industrial furnaces and related products.

Other Operations

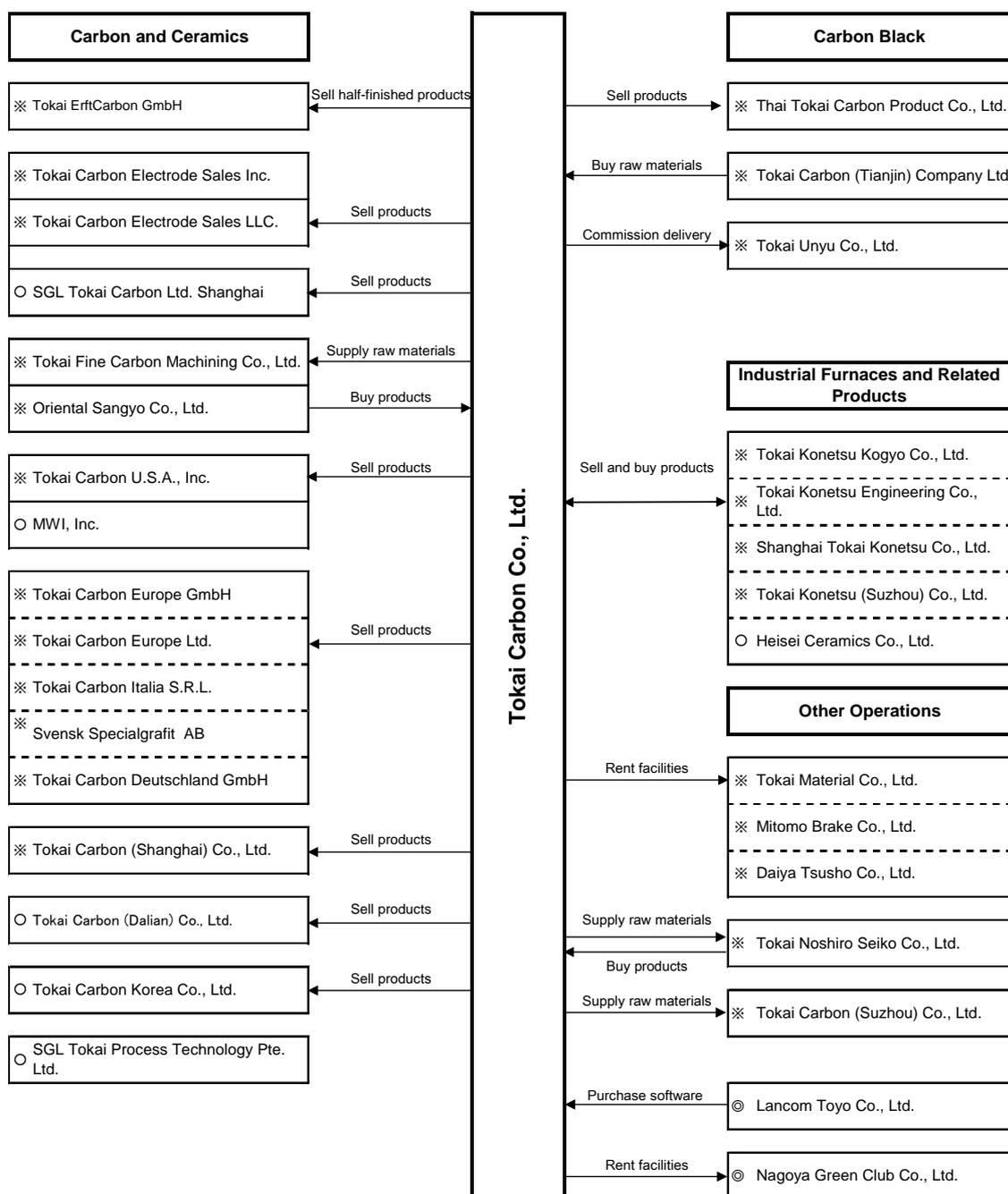
The Company engages in production and sales of friction materials as well as in property leasing business. Tokai Material Co., Ltd., Mitomo Brake Co., Ltd., Daiya Tsusho Co., Ltd., Tokai Noshiro Seiko Co., Ltd., and Tokai Carbon (Suzhou) Co., Ltd. engage in businesses related to friction materials.

Lancom Toyo Co., Ltd., engages mainly in development and sales of computer software.

Nagoya Green Club Co., Ltd., engages in management of golf driving ranges.

An overview diagram of the aforementioned matters is as follows.

Group structure



Notes:

- ※: Consolidated subsidiaries
 ©: Non-consolidated subsidiaries not accounted for under the equity method
 ○: Affiliated companies accounted for under the equity method
- Tokai Fine Carbon Machining Co., Ltd. changed its name to Tokai Fine Carbon Co., Ltd.
- The equity-method affiliate Dalian Tokai-Jinqi-Fuji Carbon Co., Ltd. became a consolidated subsidiary after the Company acquired an additional stake in the affiliate, and the corporate name was changed to Tokai Carbon (Dalian) Co., Ltd.
- Carbon-Mechanik GmbH, which used to be a consolidated subsidiary, was excluded from the scope of consolidation as it was merged by absorption by Tokai Carbon Deutschland GmbH.
- Tokai Konetsu (Suzhou) Co., Ltd. was newly established on September 9, 2013 and became a consolidated subsidiary.

3. Management Policy

(1) Basic Corporate Philosophy

The Group operates under the corporate philosophy, “Ties of Reliability,” and the basic policies governing its activities comprise the principles of ability to create value, fairness, ecology, and internationalism. The Group’s aim is to be the “Global Leader of Carbon Materials” within and outside of Japan by supplying high-quality products with a focus on carbon materials.

Through these corporate activities, the Group has been working to expand its operating base, optimize the utilization of management resources, bolster cost competitiveness, and strengthen technology development capabilities. By achieving sustained earnings growth, the Group seeks to fulfill the expectations of its shareholders, customers, and employees as well as those of local communities and all other stakeholders. The Group contributes to the development of society, acting as a responsible corporate citizen.

(2) Management Goals and Objectives

The Group considers net sales, ROS (operating income/net sales), and ROA (ordinary income/total assets) to be important performance indicators.

(3) Medium-Term Management Strategies

The Group has formulated “T-2015,” a new three-year management plan which begins in 2013, in the aim of clarifying the direction of the Group, defining medium- and long-term management strategies and continuously carrying out reforms. In this medium-term management plan, the Group has set specific numerical targets for 2015, which are to achieve net sales of ¥140 billion, ROS (operating income/net sales) of 11%, and ROA (ordinary income/total assets) of 8%. In addition, the Group plans on promoting the growth of existing businesses and development, deepening the strengths of each business, accelerating the global expansion of the businesses, and making use of M&A (mergers and acquisitions) and alliances to further expand its business fields.

Furthermore, as a mid-to-long term vision, the Group aims to achieve consolidated net sales of ¥200 billion (2018), the establishment of a distinguished competitive advantage, and CSR and the reduction of the environmental burden. The Group regards “T-2015” as the first step in driving further corporate growth, and in 2018, the year marking the 100th anniversary of the Company’s founding, it strives to attain the capability to earn target net sales of no less than ¥200 billion as a truly global company with a 100-year history.

(4) Issues to be Addressed by the Company

It is anticipated that the Japanese economy will continue to move on a recovery trend, against the backdrop of the positive effects of various measures implemented by the government and strong consumer spending, although there are concerns about an economic slowdown that might be caused by a reaction after a jump in demand before the consumption tax rate increase and downturns in overseas economies..

Under such circumstances, the Group continues to operate under its corporate philosophy, “Ties of Reliability,” and the basic operating guidelines – ability to create value, fairness, ecology, and internationalism – as it pursues the path to become the “Global Leader of Carbon Materials.” The Group is making concerted efforts to achieve its three-year medium-term management plan, “T-2015” in an aim to enhance corporate value.

The initiatives taken in connection with the acquisition of shares of Cancarb Limited, a Canadian carbon black manufacturer, which was approved at the meeting of the Company’s board of directors on January 20, 2014, are part of a strong step taken to move forward with the Group’s strategies. The Company also believes that such initiatives significantly contribute to expanding the business scope.

Furthermore, the Group is committed to paying even greater attention to the fundamentals of manufacturing companies – security assurance, quality control, and environmental protection – and it will continue making efforts to strengthen corporate governance and corporate social responsibility (CSR) activities. Additionally, the Group intends to reinforce its business infrastructure by implementing, assessing, and improving its internal control system for financial reporting in compliance with the Financial Instruments and Exchange Act (J-SOX).

(5) Other Important Management Issues

Not applicable

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(millions of yen)

| | As of December 31, 2012 | As of December 31, 2013 |
|--|-------------------------|-------------------------|
| | Amount | Amount |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 11,891 | 16,048 |
| Notes and accounts receivable | 28,259 | 30,075 |
| Merchandise and finished goods | 14,188 | 14,589 |
| Work in process | 16,233 | 15,666 |
| Raw materials and supplies | 12,571 | 11,251 |
| Deferred tax assets | 1,161 | 982 |
| Other | 2,627 | 2,624 |
| Allowance for doubtful accounts | (54) | (253) |
| Total current assets | 86,879 | 90,984 |
| Fixed assets | | |
| Tangible fixed assets | | |
| Buildings and structures, net | 15,543 | 16,548 |
| Machinery, equipment and vehicles, net | 24,692 | 25,258 |
| Furnaces, net | 1,701 | 1,355 |
| Land | 7,080 | 7,143 |
| Construction in progress | 8,089 | 10,614 |
| Other, net | 1,062 | 1,064 |
| Total tangible fixed assets | 58,169 | 61,985 |
| Intangible fixed assets | | |
| Software | 408 | 417 |
| Other | 30 | 46 |
| Total intangible fixed assets | 438 | 464 |
| Investments and other assets | | |
| Investment securities | 19,405 | 27,939 |
| Deferred tax assets | 396 | 346 |
| Other | 1,437 | 1,764 |
| Allowance for doubtful accounts | (58) | (57) |
| Total investment and other assets | 21,179 | 29,994 |
| Total fixed assets | 79,788 | 92,443 |
| Total assets | 166,668 | 183,427 |

(millions of yen)

| | As of December 31, 2012 | As of December 31, 2013 |
|---|-------------------------|-------------------------|
| | Amount | Amount |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable | 16,145 | 12,704 |
| Electronically recorded obligations-operating | — | 1,474 |
| Short-term borrowings | 13,784 | 19,267 |
| Current portion of long-term debt | 851 | 1,450 |
| Income taxes payable | 1,011 | 910 |
| Consumption tax payable | 18 | 271 |
| Accrued expenses | 1,091 | 1,350 |
| Reserve for bonuses | 155 | 163 |
| Deferred tax liabilities | 2 | — |
| Other | 4,988 | 4,792 |
| Total current liabilities | 38,050 | 42,385 |
| Fixed liabilities | | |
| Long-term debt | 6,191 | 5,044 |
| Deferred tax liabilities | 3,911 | 6,627 |
| Provision for retirement benefits | 3,096 | 3,708 |
| Reserve for directors' retirement benefits | 146 | 130 |
| Reserve for executive officers' retirement benefits | 37 | 34 |
| Provision for environment and safety measures | 616 | 557 |
| Other | 1,352 | 1,706 |
| Total fixed liabilities | 15,351 | 17,809 |
| Total liabilities | 53,401 | 60,195 |
| Net assets | | |
| Shareholders' capital | | |
| Common stock | 20,436 | 20,436 |
| Additional paid-in capital | 17,502 | 17,502 |
| Retained earnings | 76,082 | 76,014 |
| Treasury stock | (7,134) | (7,146) |
| Total shareholders' capital | 106,887 | 106,807 |
| Other accumulated comprehensive income | | |
| Net unrealized gains/losses on other securities | 5,666 | 10,715 |
| Deferred hedge gain/loss | (2) | — |
| Foreign currency translation adjustments | (2,381) | 3,578 |
| Total other accumulated comprehensive income | 3,282 | 14,294 |
| Minority interests | 3,096 | 2,131 |
| Total net assets | 113,266 | 123,232 |
| Total liabilities and net assets | 166,668 | 183,427 |

**(2) Consolidated Statements of Operations and Comprehensive Income
(Consolidated Statement of Operation)**

(millions of yen)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|--|---------------------------------|---------------------------------|
| | Amount | Amount |
| Net sales | 98,704 | 100,935 |
| Cost of sales | 80,144 | 85,668 |
| Gross profit | 18,560 | 15,267 |
| Selling, general and administrative expenses | | |
| Selling expenses | 4,112 | 4,551 |
| General and administrative expenses | 8,747 | 9,060 |
| Total selling, general and administrative expenses | 12,859 | 13,611 |
| Operating income | 5,700 | 1,655 |
| Non-operating income | | |
| Interest income | 120 | 79 |
| Dividend income | 354 | 408 |
| Rental income | 284 | 241 |
| Equity in income of non-consolidated subsidiaries and affiliates | 84 | — |
| Foreign exchange gains | 849 | 1,558 |
| Other non-operating income | 724 | 572 |
| Total non-operating income | 2,418 | 2,861 |
| Non-operating expense | | |
| Interest expense | 902 | 678 |
| Expense on facilities for rent | 146 | 203 |
| Equity in losses of affiliates | — | 6 |
| Other non-operating expense | 599 | 513 |
| Total non-operating expense | 1,648 | 1,401 |
| Ordinary income | 6,470 | 3,114 |
| Extraordinary income | | |
| Gain on step acquisitions | — | 29 |
| Total extraordinary income | — | 29 |
| Extraordinary losses | | |
| Provision for environment and safety measures | — | 131 |
| Impairment loss | *1 2,140 | *1 86 |
| Business restructuring expenses | 237 | — |
| Loss on valuation of investment securities | 100 | — |
| Total extraordinary losses | 2,478 | 217 |
| Income before income taxes | 3,992 | 2,926 |
| Income taxes, inhabitants tax, and enterprise taxes | 2,218 | 1,556 |
| Income taxes adjustments | (75) | 246 |
| Total income taxes | 2,142 | 1,802 |
| Income before minority interests | 1,849 | 1,124 |
| Minority interests in loss | (144) | (89) |
| Net income | 1,993 | 1,213 |

(Consolidated Statement of Comprehensive Income)

(millions of yen)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|---|---------------------------------|---------------------------------|
| | Amount | Amount |
| Income before minority interests | 1,849 | 1,124 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 2,127 | 5,052 |
| Deferred gains or losses on hedges | (2) | 2 |
| Foreign currency translation adjustment | 3,467 | 5,928 |
| Share of other comprehensive income of associates accounted for using equity method | 369 | 579 |
| Total other comprehensive income | 5,963 | 11,563 |
| Comprehensive income | 7,812 | 12,687 |
| (breakdown) | | |
| Comprehensive income attributable to owners of the parent company | 7,599 | 12,225 |
| Comprehensive income attributable to minority interests | 212 | 462 |

(3) Consolidated Statements of Changes in Shareholders' Capital

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

(millions of yen)

| | Shareholders' capital | | | | |
|---|-----------------------|----------------------------|-------------------|----------------|-----------------------------|
| | Common stock | Additional paid-in capital | Retained earnings | Treasury stock | Total shareholders' capital |
| Balance at the beginning of the period | 20,436 | 17,502 | 75,798 | (7,130) | 106,606 |
| Changes of items during the period | | | | | |
| Dividends from surplus | | | (1,708) | | (1,708) |
| Net income | | | 1,993 | | 1,993 |
| Purchase of treasury stock | | | | (4) | (4) |
| Disposal of treasury stock | | | (0) | 0 | 0 |
| Net changes of items other than shareholders' capital | | | | | |
| Total changes of items during the period | — | — | 284 | (3) | 281 |
| Balance at the end of the period | 20,436 | 17,502 | 76,082 | (7,134) | 106,887 |

| | Other accumulated comprehensive income | | | | Minority interests | Total net assets |
|---|---|--------------------------|--|--|--------------------|------------------|
| | Net unrealized gains/losses on other securities | Deferred hedge gain/loss | Foreign currency translation adjustments | Total other accumulated comprehensive income | | |
| Balance at the beginning of the period | 3,539 | 0 | (5,863) | (2,323) | 2,940 | 107,223 |
| Changes of items during the period | | | | | | |
| Dividends from surplus | | | | | | (1,708) |
| Net income | | | | | | 1,993 |
| Purchase of treasury stock | | | | | | (4) |
| Disposal of treasury stock | | | | | | 0 |
| Net changes of items other than shareholders' capital | 2,127 | (2) | 3,481 | 5,606 | 155 | 5,762 |
| Total changes of items during the period | 2,127 | (2) | 3,481 | 5,606 | 155 | 6,043 |
| Balance at the end of the period | 5,666 | (2) | (2,381) | 3,282 | 3,096 | 113,266 |

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

(millions of yen)

| | Shareholders' capital | | | | |
|---|-----------------------|----------------------------|-------------------|----------------|-----------------------------|
| | Common stock | Additional paid-in capital | Retained earnings | Treasury stock | Total shareholders' capital |
| Balance at the beginning of the period | 20,436 | 17,502 | 76,082 | (7,134) | 106,887 |
| Changes of items during the period | | | | | |
| Dividends from surplus | | | (1,281) | | (1,281) |
| Net income | | | 1,213 | | 1,213 |
| Purchase of treasury stock | | | | (13) | (13) |
| Disposal of treasury stock | | | (0) | 0 | 0 |
| Net changes of items other than shareholders' capital | | | | | |
| Total changes of items during the period | — | — | (68) | (12) | (80) |
| Balance at the end of the period | 20,436 | 17,502 | 76,014 | (7,146) | 106,807 |

| | Other accumulated comprehensive income | | | | Minority interests | Total net assets |
|---|---|--------------------------|--|--|--------------------|------------------|
| | Net unrealized gains/losses on other securities | Deferred hedge gain/loss | Foreign currency translation adjustments | Total other accumulated comprehensive income | | |
| Balance at the beginning of the period | 5,666 | (2) | (2,381) | 3,282 | 3,096 | 113,266 |
| Changes of items during the period | | | | | | |
| Dividends from surplus | | | | | | (1,281) |
| Net income | | | | | | 1,213 |
| Purchase of treasury stock | | | | | | (13) |
| Disposal of treasury stock | | | | | | 0 |
| Net changes of items other than shareholders' capital | 5,048 | 2 | 5,960 | 11,012 | (964) | 10,047 |
| Total changes of items during the period | 5,048 | 2 | 5,960 | 11,012 | (964) | 9,966 |
| Balance at the end of the period | 10,715 | — | 3,578 | 14,294 | 2,131 | 123,232 |

(4) Consolidated Statements of Cash Flows

(millions of yen)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|--|---------------------------------|---------------------------------|
| | Amount | Amount |
| Cash flows from operating activities: | | |
| Income before income taxes | 3,992 | 2,926 |
| Depreciation and amortization | 8,712 | 8,656 |
| Impairment loss | 2,140 | 86 |
| Increase (decrease) in allowance for doubtful accounts | 1 | 189 |
| Increase (decrease) in reserve for bonuses | (25) | 8 |
| Increase (decrease) in provision for retirement benefits | 495 | 36 |
| (Increase) decrease in prepaid pension cost | (211) | (189) |
| Increase (decrease) in reserve for directors' retirement benefits | 5 | (16) |
| Increase (decrease) in reserve for executive officers' retirement benefits | (12) | (2) |
| Increase (decrease) in provision for environment and safety measures | (254) | (59) |
| Interest and dividends income | (474) | (488) |
| Interest paid | 902 | 678 |
| Foreign exchange (gain) loss | (198) | (709) |
| Equity in (income) loss of non-consolidated subsidiaries and affiliates | (84) | 6 |
| Loss (Gain) on step acquisitions | — | (29) |
| (Gain) loss on valuation of investment securities | 100 | — |
| Business restructuring expenses | 237 | — |
| (Increase) decrease in trade receivables | 1,195 | (245) |
| (Increase) decrease in inventories | (3,523) | 4,403 |
| Increase (decrease) in trade payables | (416) | (2,778) |
| Increase (decrease) in accrued expenses | (227) | 163 |
| Increase (decrease) in accounts payable-others | 52 | 157 |
| (Increase) decrease in advance payment | 79 | 240 |
| Increase (decrease) in accrued consumption taxes | (30) | 252 |
| Other | (203) | 39 |
| Subtotal | 12,249 | 13,325 |
| Interest and dividends received | 623 | 531 |
| Interest paid | (604) | (679) |
| Income taxes paid | (2,619) | (1,569) |
| Proceeds from subsidy | 500 | — |
| Payment amount of loss on disaster | (1,321) | — |
| Net cash provided by (used in) operating activities | 8,828 | 11,606 |

(millions of yen)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|---|---------------------------------|---------------------------------|
| | Amount | Amount |
| Cash flows from investing activities: | | |
| Purchase of tangible fixed assets | (12,870) | (9,034) |
| Purchase of intangible fixed assets | (213) | (168) |
| Proceeds from cancellation of insurance funds | 325 | — |
| Purchase of investments in capital of subsidiaries | — | (1,579) |
| Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation | — | 26 |
| Other | (11) | (35) |
| Net cash provided by (used in) investing activities | (12,770) | (10,791) |
| Cash flows from financing activities: | | |
| Net increase (decrease) in short-term borrowings | 3,408 | 3,725 |
| Proceeds from long-term debt | 5,044 | — |
| Repayment of long-term debt | (10,267) | (959) |
| Dividend paid | (1,708) | (1,281) |
| Proceeds from minority shareholders | — | 110 |
| Cash dividends paid to minority shareholders | (56) | (86) |
| Other | (31) | (66) |
| Net cash provided by (used in) financing activities | (3,611) | 1,441 |
| Effect of exchange rate changes on cash and cash equivalents | 878 | 1,898 |
| Increase (decrease) in cash and cash equivalents | (6,674) | 4,155 |
| Cash and cash equivalents at beginning of the period | 18,565 | 11,891 |
| Cash and cash equivalents at end of the period | 11,891 | 16,046 |

**(5) Notes to Consolidated Financial Statements
(Notes on the Going Concern Assumption)**

Not applicable

(Basis for Preparation of Consolidated Financial Statements)

1. Scope of consolidation

(1) Number of consolidated subsidiaries: 25 companies

Names of the consolidated subsidiaries:

Tokai Konetsu Kogyo Co., Ltd., Tokai Material Co., Ltd., Tokai Fine Carbon Co., Ltd., Oriental Sangyo Co., Ltd., Tokai Noshiro Seiko Co., Ltd., Tokai Transportation Co., Ltd., Thai Tokai Carbon Product Co., Ltd., Tokai Carbon (Tianjin) Company Ltd., Tokai Carbon (Shanghai) Co., Ltd., Tokai Carbon (Suzhou) Co., Ltd., Tokai Carbon (Dalian) Co., Ltd., Tokai Carbon U.S.A., Inc., Tokai Carbon Electrode Sales Inc., Tokai Carbon Electrode Sales L.L.C., Tokai Erftcarbon GmbH, Tokai Carbon Europe GmbH, Tokai Carbon Europe Ltd., Tokai Carbon Italia S.R.L., Svensk Specialgrafit AB, Tokai Carbon Deutschland GmbH, Tokai Konetsu Engineering Co., Ltd., Shanghai Tokai Konetsu Co., Ltd., Tokai Konetsu (Suzhou) Co., Ltd., Mitomo Brake Co., Ltd., Daiya Tsusho Co., Ltd.

Effective April 1 of the fiscal year under review, part of the Company's fine carbon production business along with the domestic sales business was transferred to Tokai Fine Carbon Machining Co., Ltd., the Company's consolidated subsidiary, and the subsidiary's name was changed to Tokai Fine Carbon Co., Ltd.

The equity-method affiliate Dalian Tokai-Jinqi-Fuji Carbon Co., Ltd. became a consolidated subsidiary after the Company acquired an additional stake in the affiliate, and the corporate name was changed to Tokai Carbon (Dalian) Co., Ltd.

Carbon-Mechanik GmbH, which used to be a consolidated subsidiary, was excluded from the scope of consolidation as it was merged by absorption by Tokai Carbon Deutschland GmbH.

Tokai Konetsu (Suzhou) Co., Ltd., a joint venture newly established by Tokai Konetsu Kogyo Co., Ltd., was included in the scope of consolidation.

(2) Names of non-consolidated subsidiaries

Nagoya Green Club Co., Ltd.

Lancom Toyo Co., Ltd.

(Reason for exclusion from scope of consolidation)

Each of the non-consolidated subsidiaries are small in corporate size, and their total combined assets, net sales, net income/loss (corresponding to the equity amount) and retained earnings (corresponding to the equity amount), etc., do not have significant impact on the consolidated financial statements. For these reasons, the non-consolidated subsidiaries are excluded from the scope of consolidation.

2. Application of equity method

(1) Number of non-consolidated affiliates accounted for by the equity method: 5 companies

Names of the affiliates:

Tokai Carbon Korea Co., Ltd., SGL Tokai Carbon Ltd., Shanghai, Heisei Ceramics Co., Ltd., MWI, Inc., SGL Tokai Process Technology PTE. Ltd.

(2) Since the impact of each of the non-consolidated subsidiaries not accounted for by the equity method (Nagoya Green Club Co., Ltd., and Lancom Toyo Co., Ltd.) on consolidated net income/loss and consolidated retained earnings, etc., is minor, and since, on the whole, the impact of both companies is insignificant. Therefore, they are excluded from the scope of application of the equity method.

(3) Of the companies accounted for by the equity method, for those that have a closing date that differs from the consolidated closing date, the financial statements for each such company's financial year are used.

3. Fiscal years, etc., of consolidated subsidiaries

The closing date of the consolidated subsidiaries coincides with the consolidated closing date.

4. Accounting standards

(1) Valuation standard and valuation method for important assets

1) Securities

Other securities

Securities with fair market value:

Stated at fair market value based on the quoted market price at fiscal year-end (any valuation differences are included in net assets in full, and cost of securities sold is computed by the moving average method).

Securities without fair market value:

Stated at cost determined by the moving average method.

2) Inventories

The Company and its domestic consolidated subsidiaries adopt the cost method based on the monthly weighted average method (For figures shown on the balance sheet, values are written down to their book values based on their decreased profitability). In addition, overseas consolidated subsidiaries mainly adopt the lower-of-cost-or-market method based on the first-in first-out method.

3) Derivatives

Derivative instruments are valued by the market value method.

(2) Depreciation method of important depreciable assets

1) Tangible fixed assets (excluding lease assets)

The Company and its domestic consolidated subsidiaries mainly adopt the declining-balance method. However, they adopt the straight-line method to buildings (excluding facilities attached to the buildings) acquired on or after April 1, 1998. Overseas subsidiaries mainly adopt the straight-line method.

The main useful lives are as follows.

| | |
|-----------------------------------|----------|
| Buildings and structures | 2–60 yrs |
| Machinery, equipment and vehicles | 2–22 yrs |
| Furnaces | 8–10 yrs |

2) Intangible fixed assets (excluding lease assets)

The straight-line method is adopted.

For software for internal use, the Company and its domestic consolidated subsidiaries adopt the straight-line method over the estimated useful life (five years).

3) Lease assets

Lease assets are amortized by the straight-line method, assuming the lease period as the useful life and no residual value.

Of non-ownership-transfer finance lease transactions, accounting treatment based on ordinary lease transactions continues to be adopted to those for which the lease transaction start date is on or before December 31, 2008.

(3) Recognition of important allowances

1) Allowance for doubtful accounts

The allowance for doubtful accounts is provided at an amount determined based on a reasonable standard such as the historical experience of bad debt for ordinary accounts. For specific accounts such as doubtful accounts receivable, the collectability is determined individually, and the estimated uncollectible amount is recorded.

2) Provision for retirement benefits

In providing for payments of employees' retirement benefits, the Company and its domestic consolidated subsidiaries record an amount based on the estimated retirement benefit obligations and estimated pension assets at the end of the fiscal year.

Actuarial differences are to be recognized in expenses from the following fiscal year as incurred using the straight-line method over the average of the estimated remaining

service years (10 years) of the employees when incurred in each fiscal year. Past service liability is accounted for as an expense in lump sum in the fiscal year when is incurred.

3) Reserve for directors' retirement benefits

The Company and its domestic consolidated subsidiaries provide the reserve for directors' retirement benefits at an amount deemed necessary to cover the total amount to be paid pursuant to the internal regulations thereof at the end of the fiscal year under review.

(Additional information)

At the 144th General Meeting of Shareholders, which was held on March 30, 2006, the Company resolved to abolish its system of retirement benefits for directors and auditors, and to pay each director and auditor, upon each person's resignation, retirement benefits commensurate with the period during which the incumbent directors and auditors served at their positions on and before March 30, 2006.

Accordingly, the balance thereof regarding the Company at the end of the fiscal year under review is the amount expected to be paid to incumbent directors and auditors.

4) Reserve for executive officers' retirement benefits

The reserve for retirement benefits for executive officers, commissioners, senior counselors, junior counselors and fellows is provided at an amount deemed necessary to cover the total amount to be paid pursuant to the internal regulations at the end of the fiscal year under review.

5) Provision for environment and safety measures

The provision for environment and safety measures is provided at an amount that can be reasonably estimated at the end of the fiscal year under review to prepare for expenditures for PCB disposal costs under the Special Measures Law for the Promotion of Proper Disposal of Polychlorinated Biphenyl ("PCB") Waste.

(4) Standard for translation of important foreign-currency-denominated assets or liabilities into Japanese yen

Monetary assets and liabilities denominated in foreign currencies are translated into Japanese yen at the spot exchange rate on the consolidated closing date, and translation adjustments are treated as profits or losses. Furthermore, the assets and liabilities of overseas subsidiaries, etc., are translated into Japanese yen at the spot exchange rate on the consolidated closing date; revenue and expenses are translated into Japanese yen at the average exchange rate for the fiscal year. The translation adjustments are included in the foreign currency translation adjustments account and in minority interests in the net assets section of the consolidated balance sheets.

(5) Material hedge accounting method

1) Hedge accounting method

As a general rule, deferral hedge accounting is adopted.

Furthermore, allocation treatment is adopted in forward exchange contracts that meet the allocation treatment requirements, and unified treatment (allocation treatment, special accounting treatment) is adopted for interest rate and currency swaps that meet the unified treatment (allocation treatment, special accounting treatment) requirements.

2) Hedging instruments and hedged items

The hedging instruments and hedged items to which hedge accounting was adopted in the fiscal year under review are as follows.

- | | |
|-------------------------|--|
| a) Hedging instruments: | Forward exchange contracts |
| Hedged items: | Foreign currency trade receivables and forecasted foreign currency transactions arising from product exports |
| b) Hedging instruments: | Interest rate and currency swaps |
| Hedged items: | Foreign currency-denominated borrowings |

- 3) Hedging policy
In accordance with the internal regulation that prescribe the authority regulation and transaction limits for derivative transactions, risk of fluctuations in foreign exchange and interest rates pertaining to hedged items is hedged within a certain range.
- 4) Method of assessing the effectiveness of hedges
The method for assessing the effectiveness of hedges is to check whether there is a high correlation between the hedged item's market fluctuation or cash flow fluctuation and the hedging instrument's market fluctuation or cash flow fluctuation. However, the assessment of effectiveness is omitted for interest rate and currency swaps accounted for under unified treatment (allocation treatment, special accounting treatment).
- 6) Scope of cash and cash equivalents in consolidated statements of cash flows
Cash and cash equivalents in consolidated statements of cash flows comprise cash on hand, cash withdrawable at any time and easily converted into cash, and short-term variable value investments that have only an insignificant risk, while reaching due date within three months from their acquisition date.
- 7) Other significant matters for the preparation of consolidated financial statements
Accounting for consumption taxes
The Company and its domestic consolidated subsidiaries adopt the tax exclusion method in accounting for consumption taxes.

(Changes in Accounting Policies, etc.)

(Change in accounting policy, which is difficult to distinguish from a change in an accounting estimate)

In accordance with the amendment to the Corporation Tax Act, the Company and its domestic consolidated subsidiaries have changed the depreciation method for tangible fixed assets acquired on or after January 1, 2013 to the one provided in the revised Corporation Tax Act, effective the fiscal year under review.

This change has minimal impact on consolidated operating income, ordinary income, and income before income taxes for the fiscal year under review.

(Changes in Method of Presentation)

(Consolidated Statement of Operation)

"Expense on facilities for rent," which was included in "Other non-operating expense" under "Non-operating expense" in the previous fiscal year is presented separately for the fiscal year under review, since it exceeded 10% of the total amount of non-operating expense. Account items in the consolidated financial statements for the previous fiscal year have been reclassified accordingly in order to reflect this change in the method of presentation.

As a result, ¥746 million presented in "Other non-operating expense" under "Non-operating expense" in the Consolidated Statement of Operation in the previous fiscal year has been reclassified and presented as ¥146 million in "Expense on facilities for rent" and ¥599 million in "Other non-operating expense."

(Consolidated Statements of Cash Flows)

"Proceeds from sales of investment securities," which were presented separately under "Cash flows from investing activities" in the previous fiscal year are included in "Other" for the fiscal year under review as they have become immaterial in terms of monetary value. Account items in consolidated financial statements for the previous fiscal year have been reclassified accordingly in order to reflect this change in the method of presentation.

As a result, ¥4 million in "Proceeds from sales of investment securities" presented under "Cash flows from investing activities" in the Consolidated Statements of Cash Flows for the previous fiscal year have been reclassified and included in "Other."

(Consolidated Statements of Operations)

*1. Impairment loss

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

In the fiscal year under review, the Group recorded impairment losses for the following asset groups.

1) Assets with recognized impairment losses

| Use | Type | Company | Location | Impairment loss (millions of yen) |
|---|--|-------------------------------------|--------------------------|-----------------------------------|
| Idle assets | Land | Tokai Carbon Co., Ltd. | Gotemba City, Shizuoka | 62 |
| Idle assets | Buildings and structures, machinery, equipment, and vehicles, and other | Tokai Carbon Co., Ltd. | Chigasaki City, Kanagawa | 19 |
| Production facility for heating elements and other products | Buildings and structures; machinery, equipment and vehicles; furnaces; other | Tokai Konetsu Kogyo Co., Ltd. | Shibata-gun, Miyagi | 423 |
| Carbon black production facility | Furnaces; machinery, equipment and vehicles; construction in progress | Tokai Carbon (Tianjin) Company Ltd. | Tianjin, China | 1,634 |

2) Reason for recognition of impairment loss

An impairment loss has been recognized for land of Tokai Carbon Co., Ltd. in Gotemba City, Shizuoka, because it was in idle condition, its future use was undetermined, and its recoverable value fell below its book value.

An impairment loss has been recognized for the asset group of Tokai Carbon Co., Ltd. of Chigasaki City, Kanagawa, because the group was in idle condition as a result of a business reorganization and the recoverable value fell below the book value.

An impairment loss has been recognized for the production facility for heating elements and other products at Tokai Konetsu Kogyo Co., Ltd., because profitability dropped and the recoverable value fell below the book value.

An impairment loss has been recognized for the carbon black production facility at Tokai Carbon (Tianjin) Company Ltd., because profitability dropped and the recoverable value fell below the book value.

3) Impairment loss amounts and breakdown by type

| | |
|------------------------------------|----------------|
| Buildings and structures | ¥305 million |
| Machinery, equipment, and vehicles | ¥614 million |
| Furnaces | ¥80 million |
| Land | ¥62 million |
| Construction in progress | ¥1,076 million |
| Other | ¥2 million |

4) Overview of and grouping method for asset groups with recognized impairment losses

- Asset group

Idle assets of Tokai Carbon Co., Ltd.

Production facility for heating elements and other products at Tokai Konetsu Kogyo Co., Ltd.

Carbon black production facility at Tokai Carbon (Tianjin) Company Ltd.

- Grouping method

The management accounting classifications are used as the grouping units. However, for lease assets and idles assets respectively, the grouping is by each individual property.

5) Method of calculation of recoverable amount

The recoverable amount of the Idle assets of Tokai Carbon Co., Ltd. in Gotemba City, Shizuoka, is estimated from the net sales value and assessed by using the value computed based on the assessed value of fixed assets.

The recoverable amount of the Idle assets of Tokai Carbon Co., Ltd. of Chigasaki City, Kanagawa, is calculated by determining the value in use, discounting the future cash flows by 10.0%.

While the recoverable amount of the asset group of production facility for heating elements and other products of Tokai Konetsu Kogyo Co., Ltd. is calculated by determining the value in use, the recoverable amount is assumed to be zero for calculation purposes as the value in use based on the future cash flows is negative.

The recoverable amount of the asset group of the carbon black production facility of Tokai Carbon (Tianjin) Company Ltd. is calculated by determining the value in use and discounting future cash flows by 6.0%.

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

In the fiscal year under review, the Group recorded impairment losses for the following asset groups.

1) Assets with recognized impairment losses

| Use | Type | Company | Location | Impairment loss (millions of yen) |
|---------------------------------|---|------------------------|------------------------|-----------------------------------|
| Idle assets | Land | Tokai Carbon Co., Ltd. | Gotemba City, Shizuoka | 14 |
| Idle assets | Buildings and structures; machinery, equipment and vehicles; furnaces | Tokai Carbon Co., Ltd. | Ashikita-gun, Kumamoto | 62 |
| Assets scheduled for retirement | Buildings and structures; machinery, equipment and vehicles; other | Tokai Carbon Co., Ltd. | Ashikita-gun, Kumamoto | 10 |

2) Reason for recognition of impairment loss

An impairment loss has been recognized for land in Gotemba City, Shizuoka, because it was in idle condition, its future use was undetermined, and its recoverable value fell below its book value.

An impairment loss has been recognized for the asset group of Tokai Carbon Co., Ltd. in Ashikita-gun, Kumamoto, because it was in idle condition, its future use was undetermined, and its recoverable value fell below its book value. An impairment loss has been recognized for the assets scheduled for retirement, because retirement was determined in connection with the newly constructed factory building and the recoverable value fell below the book value.

3) Impairment loss amounts and breakdown by type

| | |
|------------------------------------|-------------|
| Buildings and structures | ¥8 million |
| Machinery, equipment, and vehicles | ¥10 million |
| Furnaces | ¥52 million |
| Land | ¥14 million |
| Other | ¥0 million |

4) Overview of and grouping method for asset groups with recognized impairment losses

• Asset group

Idle assets of Tokai Carbon Co., Ltd.

Assets scheduled for retirement of Tokai Carbon Co., Ltd.

• Grouping method

The management accounting classifications are used as the grouping units. However, for lease assets, idles assets and assets scheduled for retirement respectively, the grouping is by each individual property.

5) Method of calculation of recoverable amount

The recoverable amount of the idle assets in Gotemba City, Shizuoka, is estimated from the net sales value and assessed by using the value computed based on the assessed value of fixed assets.

While the recoverable amount of the idle assets in Ashikita-gun, Kumamoto is calculated by using the value in use, the assessment is performed based on the memorandum value since no future cash flow can be expected.

The assets scheduled for retirement in Ashikita-gun, Kumamoto are assessed based on the memorandum value.

(Segment Information)

(Segment Information)

1. Overview of reportable segments

The Company's reportable segments are those components of the Company for which discrete financial information is available and that are subject to regular reviews by the Board of Directors to determine the allocation of management resources and to evaluate business performance.

The Company establishes produce-specific divisions at the head office, and each division carries out business activities by formulating comprehensive domestic and overseas strategies for the products that it handles.

Accordingly, the Company is composed of product-specific segments based on divisions, and its three reportable segments are Carbon Black business, Carbon and Ceramics business, and Industrial Furnaces and Related Products business.

The major products of each reportable segment are as follow:

| Reportable Segments | Major Products |
|--|--|
| Carbon Black | Carbon black (for rubber products, black pigments, and conductive materials) |
| Carbon and Ceramics | Artificial graphite electrodes for electric arc furnaces, fine carbon (specialty graphite products), carbon brush, impervious graphite, pencil lead-cores |
| Industrial Furnaces and Related Products | Industrial electric furnaces, gas furnaces, silicon carbide heating elements/ alumina refractory, heat-insulating refractory, silicon carbide heating elements |

2. Methods for calculating the amounts of net sales, operating income or loss, assets and other accounts items for each reportable segment

The accounting methods adopted for reportable business segments are the same as those provided under the Basis for Preparation of Consolidated Financial Statements.

Income for reportable segments consists of figures based on operating income.

Inter-segment sales/transfer is based on the prevailing market value.

3. Information on the amounts of net sales, operating income or loss, assets, and other account items for each reportable segment

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012) (millions of yen)

| | Reportable Segments | | | | Other business *1 | Total | Adjustment *2 | Amount recorded in the consolidated financial statements *3 |
|--|-----------------------|------------------------------|---|---------|-------------------|---------|---------------|---|
| | Carbon black business | Carbon and ceramics business | Industrial furnaces and related products business | Total | | | | |
| Net sales | | | | | | | | |
| External sales | 40,968 | 44,616 | 4,239 | 89,825 | 8,879 | 98,704 | — | 98,704 |
| Inter-segment sales/ transfer | 58 | 76 | 510 | 645 | — | 645 | (645) | — |
| Total | 41,027 | 44,693 | 4,750 | 90,471 | 8,879 | 99,350 | (645) | 98,704 |
| Segment income | 4,357 | 2,460 | 180 | 6,997 | 69 | 7,067 | (1,366) | 5,700 |
| Segment assets | 50,815 | 68,723 | 4,990 | 124,529 | 10,979 | 135,508 | 31,160 | 166,668 |
| Other items | | | | | | | | |
| Depreciation and amortization | 2,623 | 4,630 | 279 | 7,533 | 680 | 8,214 | 497 | 8,712 |
| Impairment loss | 1,634 | 19 | 423 | 2,078 | — | 2,078 | 62 | 2,140 |
| Investment in equity-method affiliates | — | 3,039 | 103 | 3,143 | — | 3,143 | — | 3,143 |
| Increase in tangible and intangible fixed assets | 6,193 | 3,801 | 150 | 10,145 | 1,717 | 11,862 | 424 | 12,287 |

Notes:

1. The Other Business segment is a business segment that is not included in the reportable segments. It includes Friction Materials business and Property Leasing.

2. The adjustment amounts are as follows.
 - (1) The adjustment of segment income, which is ¥(1,366) million, includes ¥(1,354) million of corporate-wide expenses not allocated to each reportable segment. Corporate-wide expenses include research and development expenses that do not belong to the reportable segments.
 - (2) The adjustment of segment assets, which is ¥31,160 million, includes ¥31,767 million of corporate-wide assets that are not allocated to each reportable segment. The main components of the corporate-wide assets are surplus working funds (e.g., cash and deposits) and investment securities.
 - (3) The adjustment of impairment loss, ¥62 million, is the impairment loss of the corporate-wide assets not allocated to each reportable segment.
 - (4) The adjustment of the increase in tangible fixed assets and intangible fixed assets, which is ¥424 million, is the amount of capital investment of the corporate-wide assets that is not allocated to each reportable segment.
3. Segment income is adjusted with the operating income reported in the consolidated financial statements.

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013) (millions of yen)

| | Reportable Segments | | | | Other business *1 | Total | Adjustment *2 | Amount recorded in the consolidated financial statements *3 |
|--|-----------------------|------------------------------|---|---------|----------------------|---------|------------------|---|
| | Carbon black business | Carbon and ceramics business | Industrial furnaces and related products business | Total | | | | |
| Net sales | | | | | | | | |
| External sales | 44,910 | 42,024 | 4,213 | 91,147 | 9,788 | 100,935 | — | 100,935 |
| Inter-segment sales/ transfer | 62 | 121 | 308 | 492 | — | 492 | (492) | — |
| Total | 44,972 | 42,146 | 4,521 | 91,640 | 9,788 | 101,428 | (492) | 100,935 |
| Segment income | 2,257 | 112 | 393 | 2,763 | 5 | 2,768 | (1,113) | 1,655 |
| Segment assets | 55,629 | 72,216 | 4,869 | 132,715 | 11,046 | 143,762 | 39,665 | 183,427 |
| Other items | | | | | | | | |
| Depreciation and amortization | 3,533 | 3,794 | 196 | 7,524 | 780 | 8,305 | 351 | 8,656 |
| Impairment loss | — | 72 | — | 72 | — | 72 | 14 | 86 |
| Investment in equity-method affiliates | — | 3,606 | 93 | 3,699 | — | 3,699 | — | 3,699 |
| Increase in tangible and intangible fixed assets | 3,565 | 4,086 | 137 | 7,789 | 999 | 8,788 | 218 | 9,007 |

Notes:

1. The Other Business segment is a business segment that is not included in the reportable segments. It includes Friction Materials business and Property Leasing.
2. The adjustment amounts are as follows.
 - (1) The adjustment of segment income, which is ¥(1,113) million, includes ¥(1,106) million of corporate-wide expenses not allocated to each reportable segment. Corporate-wide expenses include research and development expenses that do not belong to the reportable segments.
 - (2) The adjustment of segment assets, which is ¥39,665 million, includes ¥40,215 million of corporate-wide assets that are not allocated to each reportable segment. The main components of the corporate-wide assets are surplus working funds (e.g., cash and deposits) and investment securities.
 - (3) The adjustment of impairment loss, ¥14 million, is the impairment loss of the corporate-wide assets not allocated to each reportable segment.
 - (4) The adjustment of the increase in tangible fixed assets and intangible fixed assets, which is ¥218 million, is the amount of capital investment of the corporate-wide assets that is not allocated to each reportable segment.
3. Segment income is adjusted with the operating income reported in the consolidated financial statements.

(Related Information)

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

1. Information on each product and service
Because the same information is disclosed in the segment information, the entry is omitted here.
2. Information on each region
(1) Net sales

(millions of yen)

| Japan | Thailand | Asia | Europe | Other regions | Total |
|--------|----------|--------|--------|---------------|--------|
| 51,280 | 12,246 | 15,389 | 12,826 | 6,962 | 98,704 |

Note: The revenue is based on the locations of the customers and is classified into countries or regions.

- (2) Tangible fixed assets

(millions of yen)

| Japan | Thailand | China | Europe | Other regions | Total |
|--------|----------|-------|--------|---------------|--------|
| 39,868 | 7,818 | 5,841 | 3,641 | 1,000 | 58,169 |

3. Information on each major customer
Of the net sales accounted for by external customers, there is no counterparty that accounts for 10% or more of net sales in the Consolidated Statements of Operations. Therefore, the entry is omitted here.

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

1. Information on each product and service
Because the same information is disclosed in the segment information, the entry is omitted here.
2. Information on each region
(1) Net sales

(millions of yen)

| Japan | Thailand | Asia | Europe | Other regions | Total |
|--------|----------|--------|--------|---------------|---------|
| 51,123 | 13,702 | 15,150 | 11,775 | 9,184 | 100,935 |

Note: The revenue is based on the locations of the customers and is classified into countries or regions.

- (2) Tangible fixed assets

(millions of yen)

| Japan | Thailand | China | Europe | Other regions | Total |
|--------|----------|-------|--------|---------------|--------|
| 39,687 | 7,398 | 9,182 | 4,618 | 1,097 | 61,985 |

3. Information on each major customer
Of the net sales accounted for by external customers, there is no counterparty that accounts for 10% or more of net sales in the Consolidated Statements of Operations. Therefore, the entry is omitted here.

(Information on the Impairment Loss of Fixed Assets by Reportable Segment)

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

- Because the same information is disclosed in the segment information, the entry is omitted here.

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

Because the same information is disclosed in the segment information, the entry is omitted here.

(Information on the Amount of Amortized Goodwill and the Unamortized Balance by Reportable Segment)

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

Not applicable

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

Because this information has little materiality, the entry is omitted here.

(Information on the Gain on Negative Goodwill by Reportable Segment)

Fiscal year ended December 31, 2012 (January 1, 2012 to December 31, 2012)

Not applicable

Fiscal year ended December 31, 2013 (January 1, 2013 to December 31, 2013)

Because this information has little materiality, the entry is omitted here.

(Per Share Information)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|----------------------|---------------------------------|---------------------------------|
| Net assets per share | 515.90 | 567.19 |
| Net income per share | 9.34 | 5.68 |

Notes:

1. Net income per share – fully diluted is not listed as there were no potential common shares at the end of the fiscal year under review.
2. The basis of calculation of net income per share is as follows.

(millions of yen)

| | Year ended December 31, 2012 | Year ended December 31, 2013 |
|---|---------------------------------|---------------------------------|
| Net income | 1,993 | 1,213 |
| Amount not attributable to common shareholders | — | — |
| Net income attributable to common shares | 1,993 | 1,213 |
| Average number of common shares during the period (thousands of shares) | 213,556 | 213,533 |

(Subsequent Material Events)

The Company reached a resolution at the meeting of its board of directors held on January 20, 2014 to acquire all outstanding shares of Cancarb Limited (hereinafter, "Cancarb") held by TransCanada PipeLines Limited, a subsidiary of TransCanada Corporation, and the waste heat recovery facility (hereinafter, "the Assets") owned by TransCanada Energy Ltd., a group company of TransCanada Corporation. Additionally, effective the said date, the Company entered into a share transfer agreement with TransCanada PipeLines Limited and an asset transfer agreement with TransCanada Energy Ltd. Details are as provided below.

(1) Purpose of the acquisition of shares and fixed assets

The carbon black business is Tokai Carbon's mid-to-long term growth target area and the Company has already established a leading position in Asia, mainly in China and Thailand, in addition to Japan, in the furnace black market. The Company believes that collaboration with Cancarb would help the Company to further improve its presence in the global carbon black market and accelerate growth. Additionally, entering into the thermal black field, which uses natural gas for its major ingredients, is expected to lead to the expansion of the product portfolio and technology platform of the Tokai Carbon Group as well as to strengthen earnings stability and cost competitiveness.

The Assets are related to a waste heat recovery facility that is operated in an integrated manner with Cancarb's production facility and are acquired in this transaction as adjunct assets to Cancarb

(2) Overview of the other party in the acquisitions of shares and assets

Overview of the seller of the acquired company

| | |
|---|--|
| Name | TransCanada PipeLines Limited |
| Location | 450 1 st Street S.W., Calgary, Alberta, Canada |
| Representative | Russell K. Girling, President |
| Business overview | Operations of natural gas and petroleum pipelines business |
| Substantial shareholder and its share ownership ratio | TransCanada Corporation (100%) |

Overview of the seller of the acquired assets

| | |
|---|---|
| Name | TransCanada Energy Ltd. |
| Location | 450 1 st Street S.W., Calgary, Alberta, Canada |
| Representative | Alexander J. Pourbaix, President |
| Business overview | Operations of energy businesses, such as power generation |
| Substantial shareholder and its share ownership ratio | 701671 Alberta Ltd. (100%) |

(3) Overview of the assets and transaction consideration

| | |
|---------------------------|---|
| Name | Assets related to waste heat recovery facility |
| Location | 1702 Brier Park Crescent N.W., Medicine Hat, Alberta, Canada |
| Use | Power generation using the waste heat generated from carbon black production in the thermal method and sale of electric power to the city of Medicine Hat |
| Transaction consideration | CAD 15 million |

(4) Overview of the acquired company

| | |
|-------------------|--|
| Name | Cancarb Limited |
| Location | 1702 Brier Park Crescent N.W., Medicine Hat, Alberta, Canada |
| Representative | David Petrie, President |
| Business overview | Developing, manufacturing and marketing of thermal black, others |
| Capital | CAD 426,182 (As of December 31, 2012) |

(5) Timeline for the acquisition of shares

March 2014 (plan*)

*Subject to approval from the relevant authorities, etc.

(6) Number of shares to be acquired, transaction consideration, and share ownership ratio after acquisition

| | |
|---|-----------------|
| Number of shares for acquisition | 12 |
| Transaction consideration | CAD 175 million |
| Share ownership ratio after acquisition | 100% |

The transaction consideration is to be adjusted based on the movements of the working capital of Cancarb up to the share acquisition date.

(7) Procurement of funds for the acquisition

The Company plans to procure funds through borrowings from financial institutions.

(Disclosures Omitted)

Notes concerning consolidated balance sheets, consolidated statements of comprehensive income, consolidated statements of changes in shareholders' capital, consolidated statements of cash flows, lease transactions, financial products, securities, derivatives transactions, retirement benefits, deferred tax accounting, asset retirement obligations, real estate rental, and information on related parties are omitted because there is deemed to be no material need to disclose such information in the earnings briefing.

5. Other

(1) Changes in Management

1) Appointment of Representative Director

Not applicable

2) Other Changes in Management

(a) Directors scheduled for promotion

| New position | Name | Current position |
|--|-----------------|--|
| Member of the Board , Representative Director, Deputy President and Executive Officer in charge of Carbon Black Division, Graphite Electrode Division and Raw Material Procurement Division | Hajime Nagasaka | Member of the Board , Representative Director and Senior Managing Executive Officer in charge of Carbon Black Division and Graphite Electrode Division; General Manager, Osaka Branch; and General Manager, Nagoya Branch |

(b) Newly appointed director

| New position | Name | Current position |
|---|-----------------|---|
| Member of the Board , Executive Officer, and General Manager, Production Technology Manager and Business Management Manager, Fine Carbon Division | Kanji Sugihara | Executive Officer, Assistant-in-charge of Fine Carbon Division and General Manager, Fine Carbon Division |
| Member of the Board (part-time) | Ryoichi Hayashi | Advisor |

The Company plans on appointing Mr. Kanji Sugihara and Mr. Ryoichi Hayashi as Director of the Board, provided that approval is obtained at the 152nd General Meeting of Shareholders scheduled on March 28, 2014.

(c) Retiring director

| Current position | Name | Post-retirement |
|---|------------------|--|
| Member of the Board and Senior Managing Executive Officer in charge of Friction Materials Division and General Manager, Friction Materials Division | Kiyonari Nakai | Auditor |
| Member of the Board and Managing Executive Officer, Assistant-in-charge of Graphite Electrode Division and General Manager of Graphite Electrode Division and Purchase & Administration Dept. | Naoshi Takahashi | — |
| Member of the Board and Executive Officer; General Manager, Tanoura Research Laboratory; and General Manager, Tanoura Plant | Yuji Serizawa | Executive Officer and General Manager, Graphite Electrode Division |

The Company plans on appointing Mr. Kiyonari Nakai as Auditor, provided that approval is obtained at the 152nd General Meeting of Shareholders scheduled on March 28, 2014.

(d) Other changes in directors

| New position | Name | Current position |
|---|-----------------|---|
| Member of the Board and Executive Officer, Assistant-in-charge of Fine Carbon Division and General Manager, Development Strategy Headquarters | Toshiaki Fukuda | Director and Executive Officer, Assistant-in-charge of Development Strategy Headquarters and Fine Carbon Division, and General Manager, Development Strategy Headquarters |

(e) Newly appointed executive officer

| New position | Name | Current position |
|--|------------------|--|
| Executive Officer and General Manager, Friction Materials Division | Kazuhide Kikuchi | Business Director and General Manager, Shonan Plant |
| Executive Officer, Chief Safety Officer; and Deputy General Manager, Graphite Electrode Division | Yuji Yamake | Business Director, Assistant Safety Officer, and Assistant-in-charge and Deputy General Manager, Graphite Electrode Division |

(f) Retiring executive officer

| Current position | Name | Post-retirement |
|--|---------------------|---|
| Managing Executive Officer, Chief Safety Officer, Assistant-in-charge of Carbon Black Division, and Manager, Carbon Black Division | Hideo Toko | (Representative Director and President, Tokai Transportation Co., Ltd. (incumbent and post-retirement)) |
| Executive Officer and Assistant-in-charge and Deputy General Manager, Friction Materials Division | Eiichi Nishii | Senior General Manager attached to General Manager, Friction Materials Division (President and Accounting Manager, Tokai Carbon (Suzhou) Co., Ltd.) |
| Executive Officer and Information System Officer, Corporate Administration Division | Yoshikazu Matsuyama | Senior General Manager and Information System Officer, Corporate Administration Division |
| Executive Officer and General Manager, General Affairs Department, Corporate Administration Division | Makoto Itoi | — |

(g) Newly appointed senior fellows

| New position | Name | Current position |
|--|-----------|---|
| Senior Fellow (Executive Officer treatment) and Manager, Hofu Laboratory | Toru Kida | Junior Counselor and Manager, Hofu Laboratory |

(h) Retiring auditor

| Current position | Name | Post-retirement |
|----------------------------------|------------|--|
| Audit & Supervisory Board Member | Tatsuo Abe | (Auditor, Tokai Konetsu Co., Ltd. (incumbent and post-retirement)) |

3) Date of scheduled appointments and retirements

March 28, 2014