

2Q/2016 results



Opportunity Day

15 August 2016

"One family ... fueling the future of Thailand"

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Our Mission:

"We are a highly engaged Family, dedicated to providing sustained superior returns to our shareholders through safe and reliable operations, producing quality products that exceed customer expectations, in harmony with our communities and the environment."

Our Vision:

One Family... Fueling the Future of Thailand





Sections	
1	Highlights
2	Market overview
3	Operational review
4	Financial performance



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Highlights

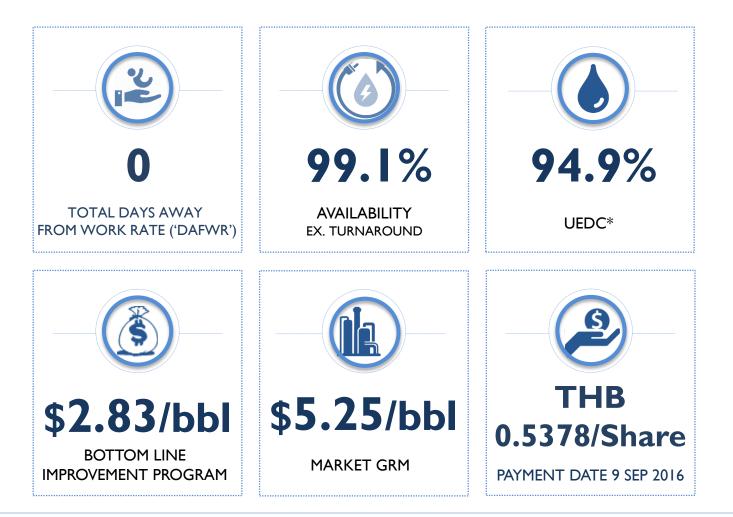
Market overview

Operational review

Financial performance



2Q/16 highlights





ONE FAMILY CULTURE

SAFEHOLDERVALUE Profound care for all our employees, contractors and stakeholders, All stakeholders are part

SPR

OPERATIONAL EXCELLENCE

SHAREHOLDER of our extended VALUE family.

First class performance generates high GRM, cash flow and returns to shareholders

PERFORMANCE

High levels of reliability and utilization enable a focus on margin improvement

SAFETY

CAPE

Our first duty is to the safety of our staff and contractors and to the safety of MINIMUM DOHLUH MOTIVATED WORKS the surrounding community and environment.

RELIABILITY & UTILIZATION

Our operational discipline and safety ensures minimal downtime and exceptional levels of operational reliability

SPRC's winning formula

"At SPRC our safety" objective is simple:

<u>No</u> incidents

<u>No</u> injuries

We do whatever it takes to make sure our people go home safely and in good health to their families each and every day"

Bill Stone, CEO



RETURNS

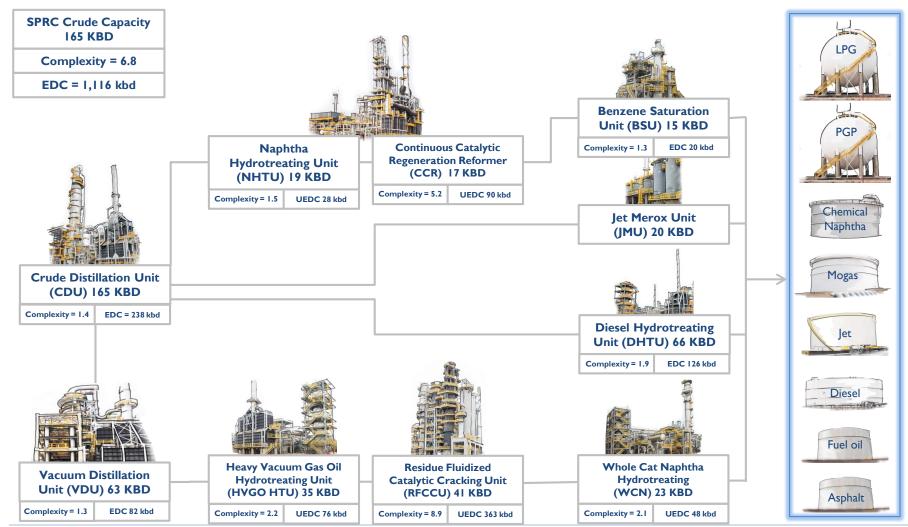
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SPRC's Formula for Success

A strong foundation of personal safety	exceptional reliability	driving optimization & cost efficiencies	and maximizing GRM	
SAFETY	RELIABILITY	OPTIMIZATION	MARKET GRM	
$\frac{0}{2012} = \frac{0.06}{2013} = \frac{0}{2014} = \frac{0}{2015} = \frac{0}{1016} = \frac{0}{2016}$ $= \text{Last DAFWR in over 3 years (24 Jun 2013)}$ $= \text{Achieve 11.7 million man-hours without days away from work injury}$	 OPERATIONAL AVAILABILITY EX. TURNAROUND 99.4% 99.7% 99.8% 99.7% 99.1% 99.4% 99.7% 99.8% 99.7% 99.1% 2013 2014 2015 IQI6 2QI6 EDC UTILIZATION RATE 97.8% 98.3% 94.9% 92.4% 91.9% 91.9% 92.4% 91.9% 92.4% 91.9% 92.4% 91.9% 91.9% 92.4% 91.9% 94.9% 94.9	 PERFORMANCE UPLIFT FROM "BLIP" BLIP: Bottom Line Improvement Program \$/bbl 2.95 2.86 2.83 1.34 1.92 1.88 2.29 3.4 1.92 1.88 2.29 3.4 4.4 4.5 4.5 4.5 4.5 4.6 4.6 4.6 4.6 4.7 4.7 4.7<	US\$/bbl 10.64 10.41 5.72 2012 2015 2015 2015 1016 20 20 20 20 20 20 20 20 20 20	
			Source: Company data	



Refinery Complexity





BLIP

Despite a challenging margin environment, SPRC continues to drive incremental margin improvement through BLIP

Energy Management

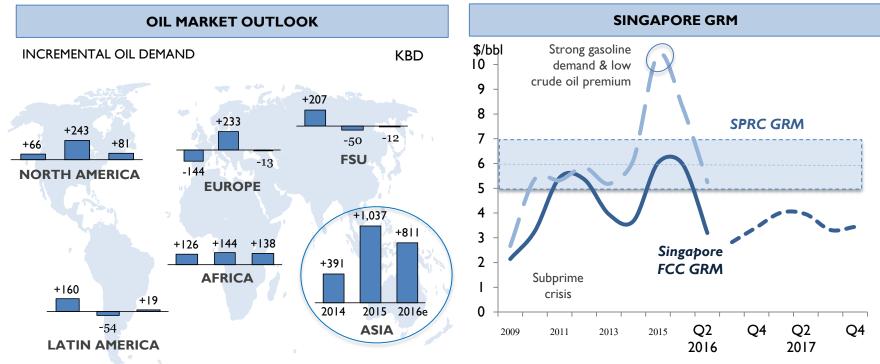
- Energy roadmap with monthly and yearly targets
- Energy AOS every 2 years
- \$0.02-0.11 /bbl



(Bottom Line Improvement Program) **Margin Improvement** Yearly Innovation Quest (IQ) and Asset **Optimization Studies** (AOS) Monthly core team meeting • Rigorous Benefit tracking Crude Benefit over \$0.55-0.80/bbl Benchmark crudes Product yield and \$0.20-0.90/bbl placement optimization Process Plant optimization \$0.60-\$0.80/bbl **Cracker Feed Synergy** \$0.20-\$0.40/bbl



Overview of oil demand growth and GRM



- Asia is the global demand driver with highest demand growth.
- Expected CDU growth for the next 5 years is between 700-I,000KBD/year, which will roughly balance with demand growth
- SPRC GRM has shown steady improvement over the last years, as compared to Singapore benchmark GRMs, aided by improvement in BLIP results
- Typical GRM is in the range of \$5-7/bbl
- 2015 SPRC GRM vs. Singapore GRM was aided by very low crude premiums and high domestic product placement



Highlights

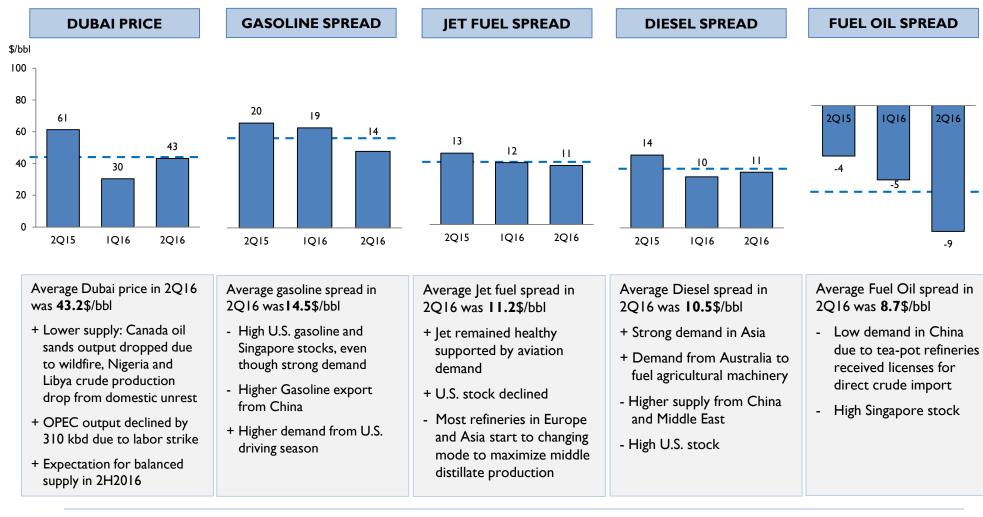
Market overview

Operational review

Financial performance

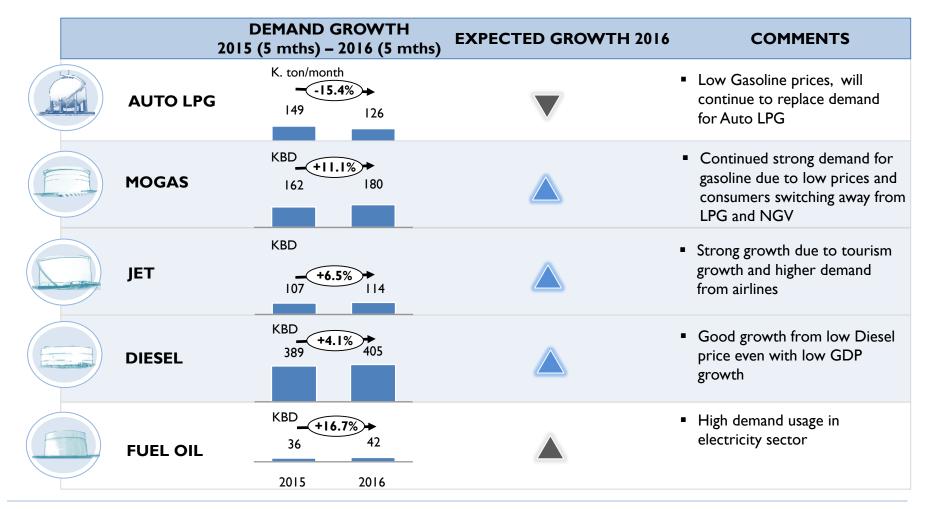


Overview of product spread in 2Q/16





Strong petroleum demand in Thailand





Highlights

Market overview

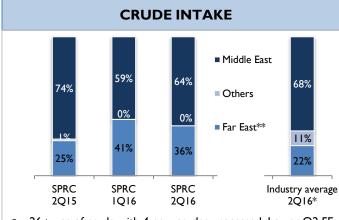
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Operational review

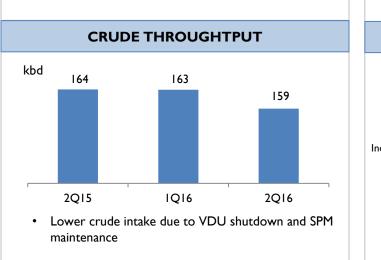
Financial performance

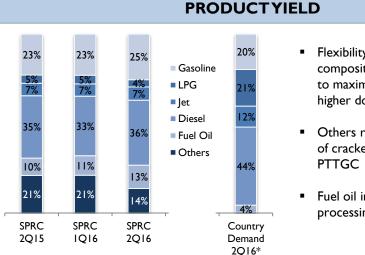


Crude and Products



 26 types of crude with 4 new crudes processed. Lower Q2 FE crudes from optimization to process medium sour ME crudes

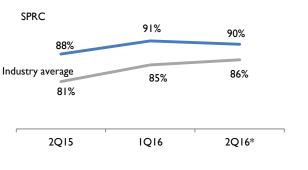




Flexibility to optimize composition of product output to maximize margins to capture higher domestic demand

- Others reduced from decreased of cracker feed exchange with PTTGC
- Fuel oil increased as a result of processing heavier crudes

DOMESTIC SALES***



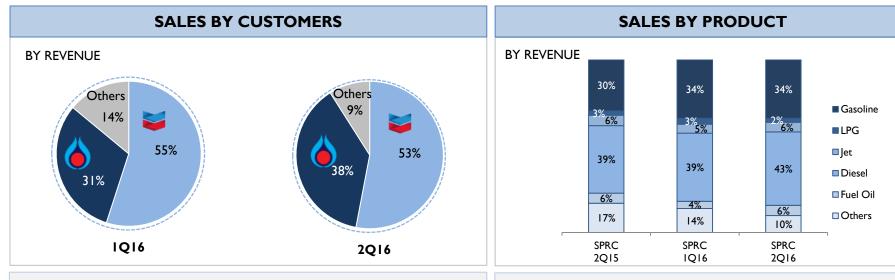
- Domestic sales generally yield a higher margin than export due to the import parity pricing
- Flexibility to match production with domestic demand
- Increasing proportion of sales to higher margin domestic markets as demand grows



*Thailand information during Apr – May, 2016

16 ** Include both domestic and Far East crude *** Average based on volume basis Source: Company data, EPPO

Sales



- Chevron and PTT account for 91% of total sale in 2Q/16
- Others are products sold as Petrochemical feedstock and intermediate product exchange
- Unique configuration and flexibility in production enables SPRC to produce more gasoline
- Gasoline and Diesel are in high demand and yields higher margin in the local market



Highlights

Market overview

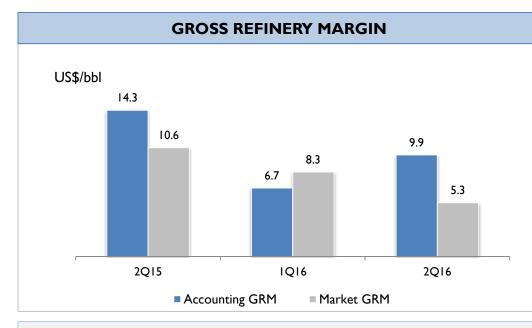
Operational review

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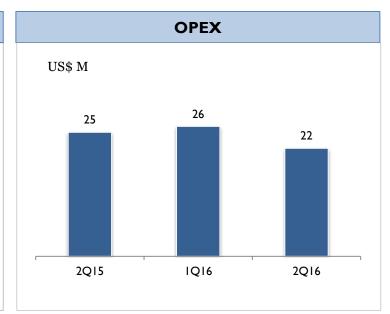
Financial performance



Margin and OPEX



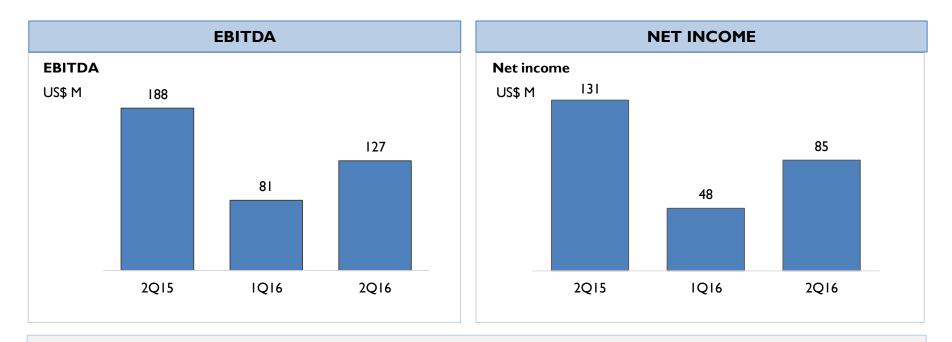
- Accounting GRM:
 - ightarrow QoQ: Increased due to stock gain in line with increase in crude oil price
 - \succ YoY: Decreased due to lower crack spreads in gasoline, diesel and Jet
- Market GRM:
 - QoQ and YoY: Demand still strong with healthy production and high inventory level
- 2Q16 stock gain of US\$4.6/bbl from increased average crude price



QoQ and YoY: Efficient in opex management. Maintain NECC* at quartile 1/2 against Asia Pacific



EBITDA and profitability



- EBITDA and profitability :
 - QoQ: 2Q16 included stock gain \$ 4.6/bbl while stock loss of \$ 1.6/bbl in 1Q16. Market GRM in 2Q16 was lower than 1Q16 from lower product cracks
 - > YoY: Strong market GRM in 2Q15 from crude premiums and strong product crack spreads especially gasoline, diesel and jet

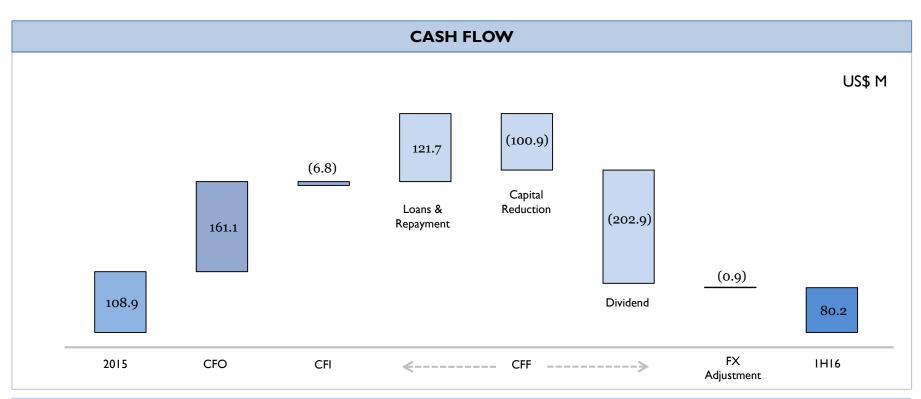


Income statement

Unit: US\$ M	2Q15	IQ16	2Q16	YoY % +/-	QoQ % +/-
Revenues	I,482.8	932.5	1,083.4	-27%	l 6 %
Cost of sales	(1,307.1)	(873.0)	(976.1)	-25%	12%
Gross profit	175.7	59.5	107.3	-39%	80%
Gain (loss) on FX	(2.4)	7.5	5.5	-331%	-26%
OPEX	(24.9)	(26.1)	(21.7)	-13%	-17%
EBITDA	188.2	81.4	127.2	-32%	56%
Depreciation & Amortization	(20.2)	(20.6)	(20.5)	۱%	0%
Finance costs	(0.05)	(0.4)	(0.6)	1,188%	67%
Earning before tax	167.9	60.4	106.1	-37%	76%
Income Tax Expense	(36.6)	(12.4)	(21.4)	-41%	72%
Profit for the period	131.4	48.0	84.7	-36%	76 %
EPS (THB per share)	1.07	0.39	0.69	-35%	76%



Cash Flow



CFF:

- > Capital reduction payment US\$101M
- Dividend paid US\$203M consist of 3rd tranche US\$171M and 2H/15 of US\$32M to align with SPRC's dividend policy is to pay out no less than 50% of net profits semi-annually
- > Additional LT loans US\$140M, partially offset with repayment US\$18M

Net Debt was \$152 M- with long and short term debt of \$232 M and Net Debt/Equity ratio was 0.14



Looking ahead





Appendices



The SPRC competitive advantage

CHEVRON RELATIONSHIP

One of world's leading oil and gas groups with over a century of experience worldwide. The Chevron connection brings bargaining power, crude supply, offtake agreements and access to proprietary technology and systems

STRONG BALANCE SHEET

Low gearing means we are financially resilient and able to gear up to seize growth opportunities

STRATEGIC LOCATION

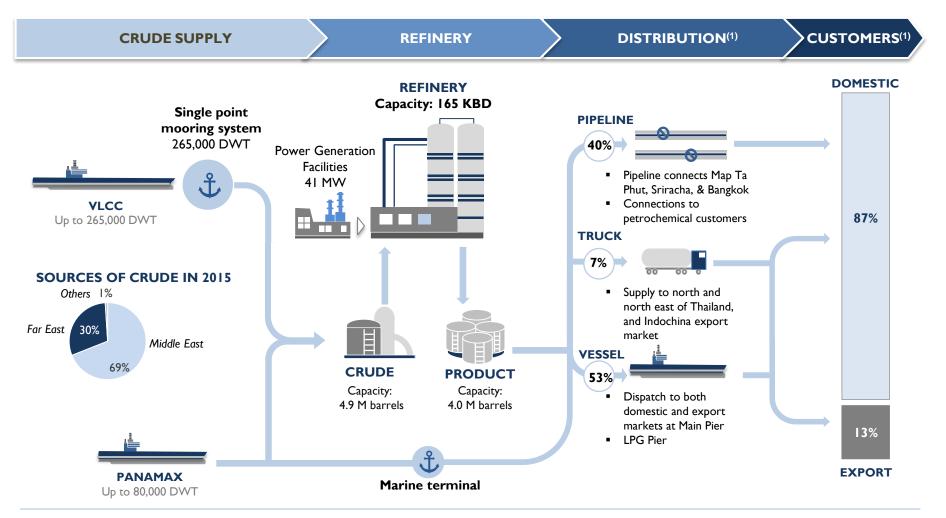
Location in Map Ta Phut ensures low logistics costs with access to dedicated deep water jetty and an SPM for VLCCs. Puts us close to several important customers.

TECHNICAL CONFIGURATION

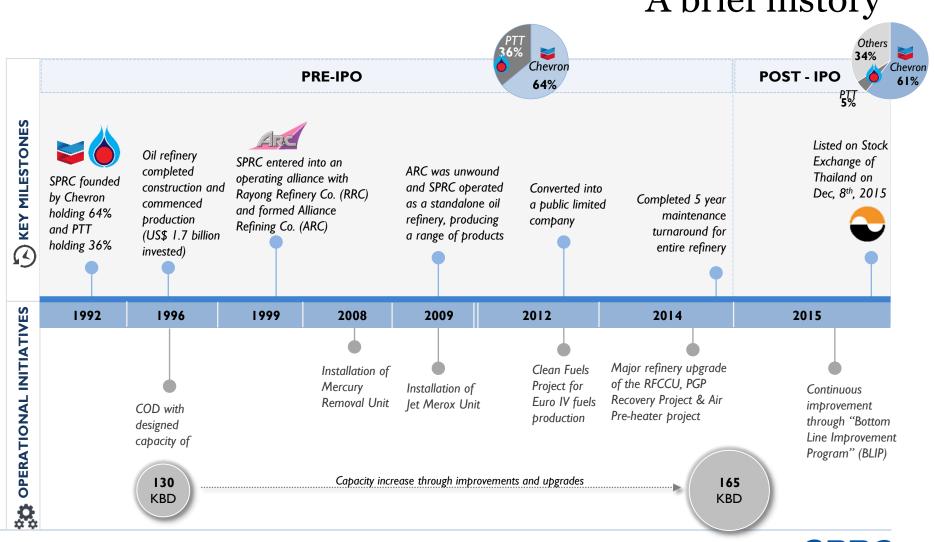
Our refinery configuration enables us to buy cheaper crudes and turn them into higher value products, including a higher gasoline yield than our competitors.



Business overview

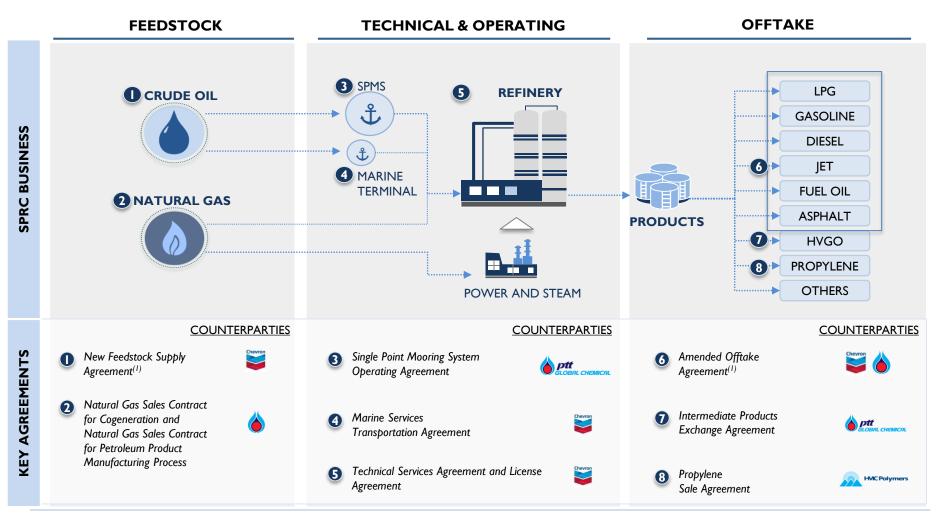






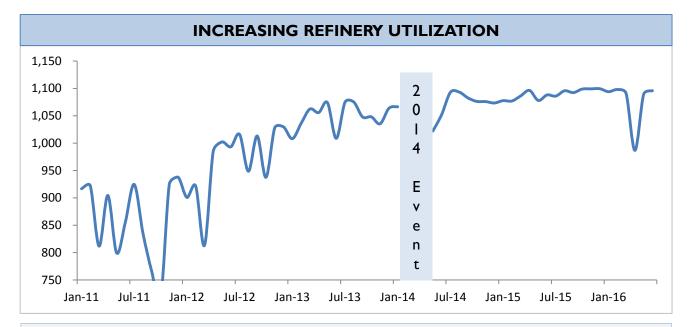
A brief history

Key contractual arrangements





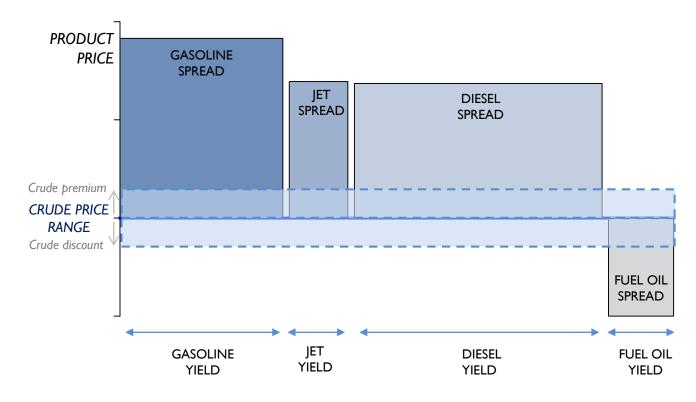
Utilization of All the Assets



- Overall process utilization has increased over the years
 - Clean Fuels Project added about 75 EDC in 2012, small increase in 2014 Event
 - > Better reliability leads to higher utilization and steadier operations post 2014 Event
- Fully utilizing all of the Process units maximizes profitability
 - > Utilization of key upgrading units is most critical CDU, RFCCU and PLF account for 62% of EDC



GRM drivers

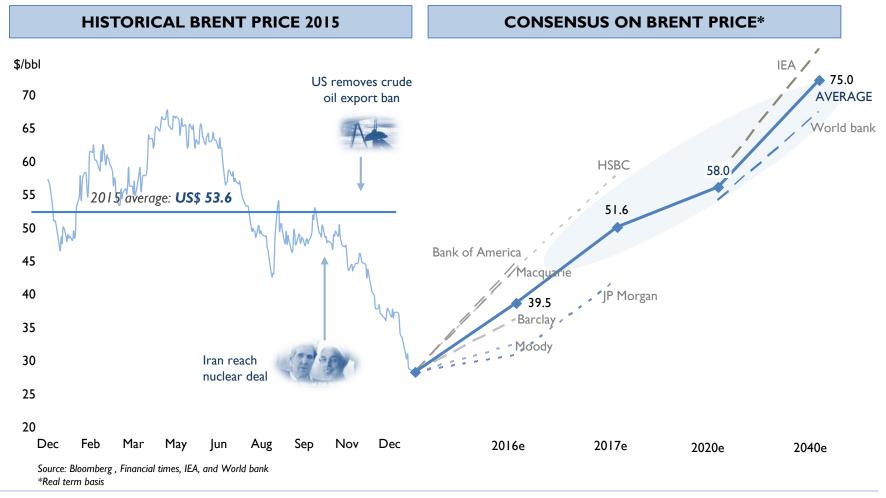


ILLUSTRATIVE ONLY

- Crude prices determined by the market
- Effective management of crude sourcing allows for better margins
- Flexibility in managing product yield, allows for higher value products
- Crude prices impact refineries significantly when the transients are quick and tend to be short term



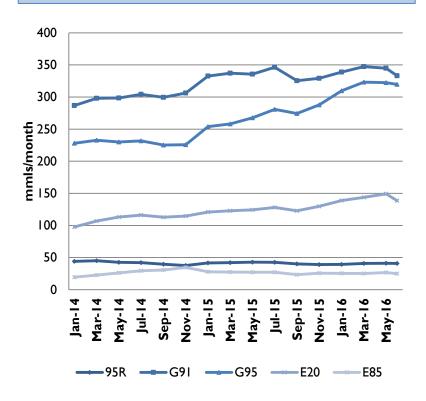
Analyst views on crude price outlook

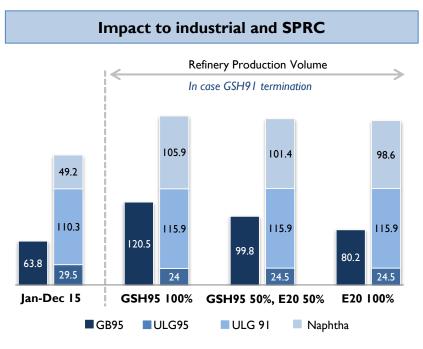




Government policy on phase out Gasohol 91 RON

THAILAND GASOLINE DEMAND





SPRC

- Require high octane barrels to maximize domestic gasoline production
- Import high octane barrel and/or own production
- Positive impact from tighten supply trades off with higher cost of production

